



MOHAMMED V FOUNDATION FOR SOLIDARITY

ACTIVITY
REPORT | 20
20



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EDITORIAL



His Majesty King Mohammed VI, may God assist Him
Laying the foundation stone of the Community Medical Center - Mohammed V Foundation for Solidarity
March 4, 2020 - Fez

The Covid-19 pandemic has caused this year, on a planetary scale, a socio-economic and health shock and has consequently created difficult and unprecedented times for solidarity. National economies and the daily life of populations, especially the most vulnerable and those living in precarious conditions, have been considerably impacted by disruptions such as sanitary confinement, economic activity slowdown, activity interruption in certain sectors, health crisis, etc.

The Moroccan response has been strong and supportive. Indeed, as early as March 15, His Majesty King Mohammed VI, may God assist Him, initiated the momentum through the creation of the Special Fund for Managing the Covid-19 Pandemic. Important resources were then mobilized to put in place measures and assistance mechanisms to support citizens and businesses and to strengthen public health resources.

Upon instructions from the Sovereign, Chairman of its Board of Directors, the Foundation also contributed to the fund and took charge of the distribution of numerous in-kind donations made by patrons and economic players. This solidarity has benefited both the disadvantaged and the public health services.

The Foundation also maintained its activities in order to guarantee the continuity of care services, particularly in social protection establishments, and to ensure the implementation of actions that promote resilience and social cohesion.

Exceptional measures, adapted to the context of the pandemic and coordinated with the relevant departments, have been put in place to ensure the smooth running of major humanitarian operations such as food distribution during the month of Ramadan and the reception of Moroccans living abroad.

Centers' projects, all fields combined, have maintained their development course despite the activity drop due to the pandemic. Thus, in keeping with users' safety and health protocol, new centers were started up and activities were resumed, so that the action in the service of the general interest could be maintained. New projects have been initiated throughout the national territory. These include large-scale projects such as Community Medical Centers - Mohammed V Foundation for Solidarity in Fez, Tangier and Casablanca, as well as the regional sections of the Mohammed VI National Center for the Disabled in Beni Mellal and Guelmim. At the same time, the Foundation launched a new economic integration program that strengthens cooperatives' supporting and upgrading mechanisms.

2020 was marked by the death of Mr. SEKKAT Fadel and Mr. LAHJOUJI Abderrahim, members of the Foundation's Board of Directors, as well as Mr. Ahmed AMSROUY BELHASSAN, member of the Permanent Support Committee. The Foundation would like to pay tribute to them for their presence at its side and to express its gratitude for their commitment and their contributions in the realization of projects that have marked the social field.

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THE YEAR IN PICTURES



March 4

His Majesty King Mohammed VI, may God assist Him, launched, in Bensouda district, city of Fez, the construction of a new Community Medical Center - Mohammed V Foundation for Solidarity. The Sovereign has also given His High Instructions for the realization of two additional centers in Fez and Tangier. The planned units covering the national territory have thereby reached a total number of 12, in the cities of Tangier, Salé, Rabat, Témara, Casablanca, Marrakech and Agadir.

PROJECT COST

75 million dirhams

PARTNERS

Ministry of Health
Regional Council of Fez-Meknes
Communal Council of Fez



March 18

Upon instructions from His Majesty King Mohammed VI, may God assist Him, the Foundation donated 10 million dirhams to the Special Fund for Managing the Pandemic, as part of its contribution to the national solidarity action to fight against the spread of Covid-19.

VALUE OF THE DONATION

10 million dirhams



March 23 to December 31

As part of the fight against the effects of the pandemic, the Foundation mobilized to organize support actions for vulnerable populations. Donations were distributed throughout the kingdom to social welfare institutions in the form of food, medical products and equipment.

VALUE OF THE DONATIONS

17.76 million dirhams

PATRONS

Benefactors
Nestlé Group
Auto-Hall Group
Alae Weltmark Company



April 25

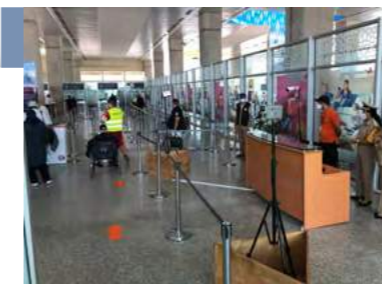
The national food support operation «Ramadan 1441» has been launched in compliance with the health and safety protocol imposed by the context of the fight against the pandemic. Upon instructions from His Majesty King Mohammed VI, may God assist Him, the aid is extended to 100,000 additional households throughout all the provinces of the Kingdom, bringing the total number of beneficiary families to 600,000.

BUDGET

85 million dirhams

PARTNERS

Ministry of the Interior - General Directorate for Local Authorities
Ministry of Habous and Islamic Affairs



July 17 to September 15

Upon instructions from His Majesty King Mohammed VI, may God assist Him, the Foundation has implemented, in the context of the global health crisis, an exceptional mechanism for the reception of Moroccans living abroad. Strict sanitary measures and special procedures have been adopted in 13 Marhaba sites activated in Morocco as well as in the ports of Sète and Genoa, in order to accompany the exceptional displacements under the best conditions.

RECEPTION PHASE

165,147 arrivals

RETURN PHASE

192,028 departures

ASSISTANCE OF

9,841 community members



August 6

Upon High Instructions from His Majesty King Mohammed VI, may God assist Him, the Foundation organized an important humanitarian operation of food aid in favor of Lebanon and the inhabitants of the city of Beirut, affected by the August 4th explosions tragedy.

300 tons of food aid

PRODUCTS

Mineral water, starchy foods, pasta, tomato paste, vegetables and basic necessities



2020 HIGHLIGHTS

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2020 HIGHLIGHTS

PANORAMA OF COMMITMENTS RELATED TO CENTERS' PROJECTS



PROJECT LAUNCHED BY HIS MAJESTY KING MOHAMMED VI MAY GOD ASSIST HIM

DATE	PROVINCE	PROJECT	LOCATION	COST IN MILLIONS OF DIRHAMS	PARTNERS
March 4	Fez	Community Medical Center - Mohammed V Foundation for Solidarity	Bensouda District	75	Ministry of Health Regional Council of Fez-Meknes Communal Council of Fez

COMPLETED AND OPERATIONAL PROJECTS

PROJECT NAME	PROVINCE	LOCATION	COST IN MILLIONS OF DIRHAMS	OPENING DATE	PARTNERS
Home for the Elderly	Khemisset	Sidi Allal Bahraoui	7	April 2020	Muslim Association of Beneficence and Social Mutual Aid - Bahraoui
Foyer for Girls	Driouch	Dar Kibdani	4	September 2020	Regional Council of L'Oriental Ministry of National Education
Youth Vocational Training Multidisciplinary Center	Khemisset	Rommani	6	October 2020	Mutuelle Agricole Marocaine d'Assurances Office of Vocational Training and Labor Promotion
Digital Solidarity Center - Solicod	Tangier - Assilah	Tangier - Bni Wariaghel District	14	December 2020	Office of Vocational Training and Labor Promotion

COMPLETED PROJECTS

PROJECT NAME	PROVINCE	LOCATION	COST IN MILLIONS OF DIRHAMS	PARTNERS
Community Medical Center - Mohammed V Foundation for Solidarity	Nouaceur	Ville Nouvelle Errahma	73	Ministry of Health Regional Council of Casablanca - Settat Provincial Council of Nouaceur
Mohammed VI National Center for the Disabled - Regional Section	Agadir	Down Town - Tiilla District	37.5	Souss - Massa Regional Council National Human Development Initiative Prefecture of Agadir Ida Outanane • Office of Vocational Training and Labor Promotion
Training Center in Renewable Energies	Rabat	Aakari District	20.5	Office of Vocational Training and Labor Promotion
Professional Training Center for Hospitality and Tourism Occupations	Casablanca	El Hank	39.5	Office of Vocational Training and Labor Promotion
Artistic and Cultural Animation Center	Salé	Tabriquet	34	Ministry of Culture • Council of the City of Salé Prefectural Council of Salé
Training and Cultural Animation Center	Driouch	Driouch	4	Urban Commune • Local Association
Women and Children Community Center	Temara	Mers El Kheir	6	Al Omrane Group • Local Association
Hemodialysis Center	Fez	Zouagha	16.5	Patron
Addictology Centers	Salé	Kariat Oulad Moussa	6	Ministry of Health Specialized Association
	Tangier - Assilah	Tangier Moghohga District	6.8	Ministry of Health Harm Reduction Association
	Al Hoceima	Hay Haddou	6	Ministry of the Interior • Ministry of Health Regional Council of Tangier - Tetouan - Al Hoceima Harm Reduction Association - Al Hoceima Section

PROJECTS WITH DESIGN AND CONSTRUCTION PHASES STARTED IN 2020

PROJECT NAME	PROVINCE	LOCATION	COST IN MILLIONS OF DIRHAMS	PARTNERS
Community Medical Center - Mohammed V Foundation for Solidarity	Casablanca	Hay Hassani	75	Ministry of Health
	Fez	Bensouda District	75	Ministry of Health Regional Council of Fez - Meknes Communal Council of Fez
		Doukkarat	75	
	Marrakech	Lhassani District	75	Ministry of Health
Mohammed VI National Center for the Disabled - Regional Sections	Tangier	Mers Achennad	75	Ministry of Health Regional Council of Tangier - Tetouan - Al Hoceima
	Beni Mellal	Beni Mellal	25	Region of Beni Mellal - Khenifra
Functional Rehabilitation and Therapy Center	Guelmim	Guelmim	30	National Initiative for Human Development Phosboucraa Foundation
	Mohammedia	Mohammedia	11	Ministry of Health • Municipality of Mohammedia
Hemodialysis Center	Taourirt	Provincial Hospital	12.5	Patron
Diabetes Diagnostic and Treatment Center	M'Diq	M'Diq	8	Ministry of Health Agency for the Promotion and Development of the Northern Provinces
Addictology Centers	El Jadida	El Jadida	6	National Initiative for Human Development OCP Group • Provincial Association of Social Works
	Larache	Ksar Kbir	6	Ministry of Health • Regional Council of Tangier - Tetouan - Al Hoceima Harm Reduction Association - Ksar Kbir Section
	Beni Mellal	Beni Mellal	2.5	Ministry of Health • Local Specialized Association
Center for Women in Distress	M'Diq	Istiqlal District	7	Ministry of Health • Agency for the Promotion and the Development of the Northern Provinces • Harm Reduction Association - M'Diq Section
	Larache	Larache	4	Regional Council of Tangier - Tetouan - Al Hoceima • Local Association
Home for the Elderly	El Jadida	El Jadida	7	National Initiative for Human Development OCP Group • Provincial Association of Social Works
	Larache	Ksar Kbir	6	Regional Council of Tangier - Tetouan - Al Hoceima • Local Association
Center for the Homeless	Larache	Maghreb Jadid District	6	Regional Council of Tangier - Tetouan - Al Hoceima • Local Association
Agricultural Training and Qualification Center	Jerada	Ain Bni Mathar	16	Ministry of Agriculture

FOCUS ON CENTERS' PROJECTS




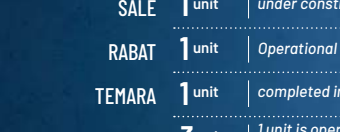

Health

COMMUNITY MEDICAL CENTERS (CMP) - Mohammed V Foundation for Solidarity

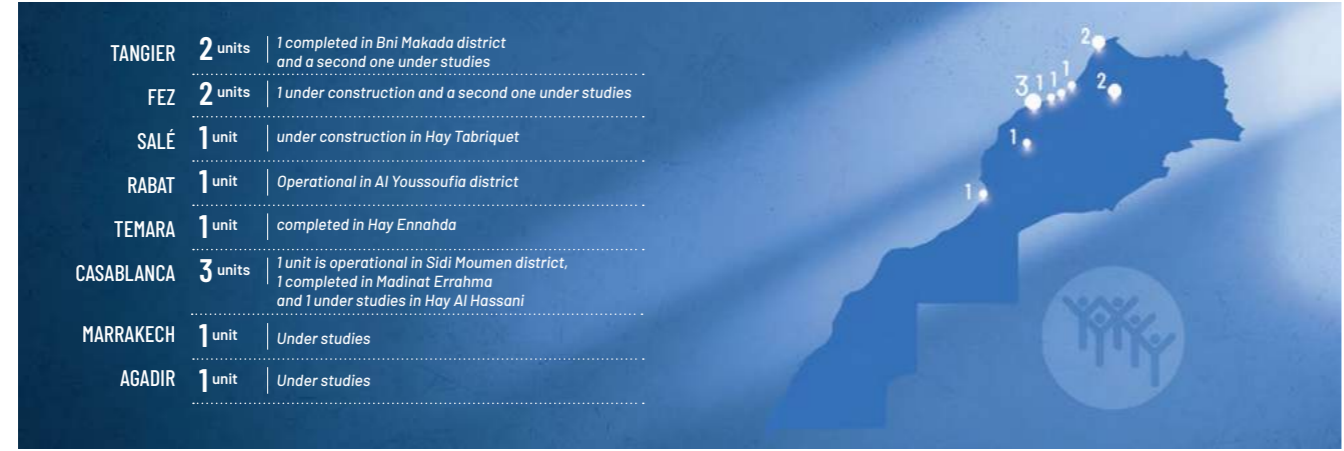
2020 has seen considerable progress through the implementation of the program of CMP - Mohammed V Foundation for Solidarity. Upon Royal Instructions, three new units have been programmed in Fez, Tangier and Casablanca. A unit has been completed in the new city of Errahma and a project is currently under study to equip the city of Marrakech with a CMP - Mohammed V Foundation for Solidarity.

To date, a total of 12 units will cover the national territory. This is an ambitious program that aims to set up an intermediate network of semi-hospital structures offering a complete range

of specialized care that is more accessible to disadvantaged populations. Indeed, located in a high-density agglomeration far from hospital centers, a CMP - Mohammed V Foundation for Solidarity provides an integrated circuit of care. It includes emergencies, consultation and care services for chronic diseases, radiology and biology services, a maternity center and a day hospital. This platform, implemented in 2016 in partnership with the Ministry of Health as well as the regional and prefectural councils of the implementing regions, will cover the cities of Casablanca, Madinat Errahma, Rabat, Temara, Salé, Marrakech, Tangier, Fez and Agadir.

 <p>CMP - Mohammed V Foundation for Solidarity of Mers Achennad - Tangier</p>	<p>Estimated covered area of the project: 7,000 m²</p> <p>Project cost: 75 Million dirhams</p> <p>Partners: Ministry of Health • Regional Council of Tangier - Tetouan - Al Hoceima</p>
 <p>CMP - Mohammed V Foundation for Solidarity of Bensouda - Fez</p>	<p>Covered area of the project: 7,302 m²</p> <p>Project cost: 75 Million dirhams</p> <p>Partners: Ministry of Health • Regional Council of Fez - Meknes • Communal Council of Fez</p>
 <p>CMP - Mohammed V Foundation for Solidarity of Doukkarat - Fez</p>	<p>Covered area of the project: 7,000 m²</p> <p>Project cost: 75 Million dirhams</p> <p>Partners: Ministry of Health • Regional Council of Fez - Meknes • Communal Council of Fez</p>
 <p>CMP - Mohammed V Foundation for Solidarity of Lissasfa Hay El Hassani - Casablanca</p>	<p>Project area: 13,433 m²</p> <p>Project cost: 75 Million dirhams</p> <p>Partner: Ministry of Health</p>
 <p>CMP - Mohammed V Foundation for Solidarity of Hay Lhassani - Marrakech</p>	<p>Covered area of the project: 7,950 m²</p> <p>Project cost: 75 Million dirhams</p> <p>Partner: Ministry of Health</p>

Distribution of the regional coverage of the CMP - Mohammed V Foundation for Solidarity





HEMODIALYSIS CENTERS

The issue of chronic renal failure management represents a public health challenge, particularly with regard to the heavy financial burden on disadvantaged or low-income populations and the strong pressure on existing management structures.

Significant needs in terms of support and care are expressed in certain provinces, particularly those of Fez and Taourirt. Thanks to the invaluable assistance of patrons and in partnership with the Ministry of Health, the Foundation has undertaken to build and/or equip hemodialysis centers, thus contributing to the reinforcement of the local supply of care and to the reduction of the evolution of the disease.

2020 was mainly marked by two projects: the launch of the construction of the Hemodialysis Center as an independent building within the Provincial Hospital of Taourirt and the completion of the construction and fitting out of the Hemodialysis Center in the Zouagha commune (Route d'Ain Chkef) in Fez. The two centers include a treatment and storage unit, an analysis laboratory as well as consultation, treatment and awareness rooms. The one in Taourirt will have a capacity of 16 dialysis stations. As for the one in Fez, completed in October and of larger size (1,700 m² of covered area), it has a capacity of 60 machines. Their management will be ensured jointly by the Ministry of Health and local associations.

 <p>The Hemodialysis Center - Provincial Hospital of Taourirt</p>	<p>Project area: 1,000 m²</p> <p>Project cost: 12.5 Million dirhams</p> <p>Partner: Patron</p>
 <p>The Hemodialysis Center of the Commune of Zouagha - Fez</p>	<p>Project area: 1,300 m²</p> <p>Project cost: 16.5 Million dirhams</p> <p>Partner: Patron</p>

ADDICTOLOGY CENTERS

The Foundation's commitment to the care and support of vulnerable people at risk of marginalization is strengthened year after year. As the main intervention platform in its field, the National Program to Combat Addictive Behavior will see further development in 2020. It is reinforced with three new addictology centers that have been opened in the cities of Salé, Tangier and Al Hoceima, and four others put under construction in Beni Mellal, Ksar Kbir, M'Diq and El Jadida. The needs are important and felt in regions where the structures of care are lacking. This is why the program is extended to cities like Salé, Beni Mellal, Ksar Kbir and El Jadida, where this category of medico-social structure will be seen for the first time. Regarding the city of El Jadida, the Foundation will contribute to the realization of an addictology center

integrated into a more comprehensive rehabilitated space: the Provincial Social Complex of El Jadida, supported by the National Initiative of Human Development.

The Addictology centers are designed according to the two intervention poles-based model including a medical pole that provides care and psychological support administered by public health teams, and a community pole managed by specialized local actors who intervene both in the field and in situ for the supervision of socio-professional reintegration activities. The priorities of awareness, medical care and reintegration remain essential, as well as the involvement of partners such as the Ministry of Health and specialized local actors, who are the pillars of the care and individualized support program.

FOCUS ON CENTERS' PROJECTS

Health

ADDICTOLOGY CENTERS



Addictology Center of Kariat Oulad Moussa - Salé

Project cost 6 Million dirhams
Partners • Ministry of Health • Specialized Association



Addictology Center of Moghogha - Tangier

Project cost 6.8 Million dirhams
Partners • Ministry of Health • Harm Reduction Association



Addictology Center of Hay Haddou - Al Hoceima

Project cost 6 Million dirhams
Partners • Ministry of the Interior • Ministry of Health • Regional Council of Tangier - Tetouan - Al Hoceima • Harm Reduction Association / Al Hoceima Section

Addictology Center of Hay Istiqlal - M'Diq

Project area for a covered area of 600 m²

317 m² Project cost 7 Million dirhams

Partners • Ministry of Health • Agency for the Promotion and Development of Northern Provinces • Harm Reduction Association / M'Diq Section

Addictology Center of Hay Arrmile - Beni Mellal

Project area for a covered area of 900 m²

745 m² Project cost 2.5 Million dirhams

Partners • Ministry of Health • Local Specialized Association

Addictology Center of Ksar Kbir - Larache

Project area for a covered area of 1,200 m²

844 m² Project cost 6 Million dirhams

Partners • Ministry of Health • Regional Council of Tangier - Tetouan - Al Hoceima • Harm Reduction Association / Larache Section

Addictology Center of El Jadida - Provincial Social Complex of El Jadida

Cost of the Addictology Center 6 Million dirhams

Partners • National Initiative for Human Development • OCP Group • Provincial Association of Social Works of El Jadida

DIABETES DIAGNOSIS AND TREATMENT CENTER - M'DIQ

As an extension of the specialized medico-social structures' deployment, related to chronic diseases, the Foundation has planned a new diabetes dedicated center in M'Diq, to carry out the tasks of medical care, early detection of diabetes degenerative complications in children and young people, as

well as diabetic children awareness-raising and training local workers in the field. It will be equipped with a day hospital, consultation and care rooms (ophthalmology, dietetics ...), a laboratory, an infirmary, as well as areas of convenience and relaxation. The center will be achieved within 8 months.

Diabetes Diagnosis and Treatment Center - M'Diq

Project area for a covered area of 500 m²

200 m² Project cost 8 Millions de dirhams

Partners • Ministry of Health • Agency for the Promotion and Development of Northern Provinces • Local Association

Disability

REGIONAL SECTIONS OF MOHAMMED VI NATIONAL CENTER FOR THE DISABLED (CNMH)

With the aim of opening up and further expanding access to care as well as socio-educational and vocational support for people with disabilities in new towns, the CNMH's platform is being further deployed in areas suffering from a lack or non-existence of specific care facilities. The year 2020 has seen the completion of the construction of Agadir regional section as well as the start of Beni Mellal and Guelmim regional sections, previously under studies.

Based on the model of Salé CNMH (reference structure), these structures are organized around the main service poles and built on large areas. The services are adapted to users and local environment and include social care, socio-educational supervision, medical care, sports for the promotion of disabled sports, vocational training for young people with mental disabilities and events, all according to a functional architecture. These new sections will give a new impulse to the integration efforts dedicated to people with special needs.



Agadir Regional Section

Project area with a covered area of 3,300 m² 6,293 m² Project cost 29 Million dirhams
Partners • Regional Council of Sous Massa • National Initiative for Human Development • Agadir Ida Outanane Prefecture • Office of Vocational Training and Labor Promotion



Guelmim Regional Section

Project area 3,500 m² Project cost 30 Million dirhams
Partners • National Initiative for Human Development • Phosboucraa Foundation



Beni Mellal Regional Section

Project area 3,741 m² Project cost 25 Million dirhams
Partner • Region of Beni Mellal - Khenifra

FUNCTIONAL REHABILITATION AND THERAPY CENTER OF MOHAMMEDIA

As a part of the new specialized structures' program, the Functional Rehabilitation and Therapy Centers' model, initiated by the Foundation in 2016, aims at strengthening the medical and social care dedicated to people with disabilities or maladjustments, through local infrastructure with human dimension. The very first center, opened in 2017 in Ain Chock at Casablanca, provides a multidisciplinary and comprehensive care offer that targets the nervous and locomotor systems' deficiencies in children and adults.

Designed on the same principle, the Functional Rehabilitation and Therapy Center of Mohammedia will include consultation units (physiotherapy, rehabilitation, speech therapy, psychomotricity, orthoptics and psychology), a living room with a capacity of seven beds, a service for prostheses' design and production and a balneotherapy unit. This project will be completed within 12 months.



Functional Rehabilitation and Therapy Center - Mohammedia

Project area 1,200 m² 11 Million dirhams
Partners • Ministry of Health • Commune of Mohammedia

FOCUS ON CENTERS' PROJECTS

Fight against poverty

HOME FOR THE ELDERLY - SIDI ALLAL BAHRAOUI

Since its implementation in 2018, this project represents a support for the initiative spearheaded by the Muslim Association of Beneficence and Social Mutual Aid that acts with the homeless in Sidi Allal Bahraoui. The region, known for its agricultural activity and the seasonal employment of a workforce from other provinces, is experiencing a phenomenon of wandering elderly people. In 2015, a first experience of accommodation and solidarity meals was implemented by the association, but it only offered a temporary and limited help. Faced with the need to adopt a more structured and sustainable solution, the Foundation launched in 2018 the Home for the Elderly project, with a capacity to accommodate 52 people. First of its kind in this region, the center is a social institution that opened its doors in April 2020 in the Ahouaz Jnane Maamoura neighborhood, despite the context of total


confinement, welcoming 48 residents from Sidi Allal Bahraoui but also from other cities of the Kingdom (Kenitra, Rabat, Casablanca, Khémisset, Berkane, Agadir, Al Hoceima, ...). Aged between 65 and 94, marginalized and mostly without family, the residents have found refuge in the centers which offers them a room and comprehensive care including accommodation, food, nursing, animation and support for socioprofessional reintegration. In order to stimulate autonomy and social ties, the residents are encouraged to practice manual activities, such as drawing, wicker weaving or market gardening in the farmhouse set up for this purpose. They also benefit from a daily medical supervision (care and rehabilitation) provided by a team of a senior nurse and three assistants. The house is managed by the Bahraoui Muslim Association of Beneficence and Social Mutual Aid.

<p>Home for the Elderly - Sidi Allal Bahraoui</p>	<p>Project area 1,600 m²</p>	<p>Project cost 7 Million dirhams</p>	<p>Partner • Bahraoui Muslim Association of Beneficence and Social Mutual Aid</p>
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CENTERS FOR THE ELDERLY AND THE HOMELESS

Simultaneously, the Foundation has embarked on three new projects to build shelters for destitute and homeless elderly people in Larache, Ksar Lkbir and El Jadida (the latter also being part of the El Jadida Provincial Social Complex project). These shelters will offer the same social services of accommodation, food, animation and medical care, and

provide residents with commercial spaces to encourage their social reintegration and promote their financial autonomy. In addition, they will provide an ambulatory assistance and care service that will be deployed in the surrounding neighborhoods. These three projects are planned to be completed in 12 months.

 <p>Center for the Homeless - Larache</p>	<p>Project area 2,500 m²</p>	<p>Project cost 6 Million dirhams</p>	<p>Partners • Regional Council of Tangier - Tetouan - Al Hoceima • Local Association</p>
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<p>Home for the Elderly - Ksar Lkbir</p>	<p>Project area 1,685 m²</p>	<p>Project cost 6 Million dirhams</p>	<p>Partners • Regional Council of Tangier - Tetouan - Al Hoceima • Local Association</p>
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<p>Home for the Elderly - El Jadida</p>	<p>Project cost 7 Million dirhams</p>	<p>Partners • National Initiative for Human Development • OCP Group • Association Provinciale des Œuvres Sociales</p>
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TRAINING AND CULTURAL ANIMATION CENTER - DRIOUCH

First of its kind in Driouch, the Training and Cultural Animation Center is a structure initiated by the Foundation and dedicated to the city's youth as well as the associative actors. The center provides associations with the necessary means of support to carry out their training action plans. It also aims to promote youth integration, thanks to cultural, artistic and educational mentoring.

In addition to the associations' dedicated space (rooms, equipment and materials), the center consists of a theater room, a music room, a library/media library, a multimedia room as well as tutoring classrooms reserved for the learning and development of youth activities. Completed in September 2020, the center will open its doors as soon as the health emergency period is over.



<p>Training and Cultural Animation Center - Driouch</p>	<p>Project area 860 m²</p>	<p>Project cost 5 Million dirhams</p>	<p>Partners • Urban Commune • Local Association</p>
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WOMEN AND CHILDREN COMMUNITY CENTER - MERS EL KHEIR

Launched in May 2018 by His Majesty King Mohammed VI, may God assist Him, this new structure includes two main components. The first one is a women dedicated space, integrating skill-building modules and commercial spaces that will house income-generating activities. The second one is a

wing designed for pre-school education, including classes for children in their first, second and third years of kindergarten, a play area, a rest room and a canteen.

As soon as it opens, this wing will be able to accommodate **100** children aged between 3 and 6 years.



<p>Women and Children Community Center - Mers El Kheir</p>	<p>Project area 1,733 m²</p>	<p>Project cost 6 Million dirhams</p>	<p>Partners • Al Omrane Group • Local Association</p>
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Education

FOYER FOR GIRLS - DAR KEBDANI

Located 50 kilometers from Nador, Dar Kibdani is a rural commune which belongs to the province of Driouch. It has a high school that partly welcomes children from neighboring douars (Tazarine, Amajou, Kandoussi, Sidi Hssaine, Ait Mait, Sebouani ...), housed in a residence whose capacity and reception conditions became limited. The new Foyer for Girls built by the Foundation and opened for the start of the 2020-2021 school year, responds to the growing demand for young girls' accommodation, by offering a more suitable educational and care environment. The home contains a boarding school (including two rooms for people with disabilities) and its

facilities, a multi-purpose room (rest, reading, theater, etc.), a computer room with 11 fully equipped workstations and a dining room. The home is managed by a technical director from the Ministry of National Education. She is responsible for the supervision of the girls, the pedagogical follow-up (revisions and tutoring) and the animation through an activity plan (sports, artistic productions, cooking, ecology and environment...) elaborated with the residents. With a capacity of 80 boarders, the home - taking into account the health protocol - has welcomed 32 residents in full board and 35 half-boarders who benefit from the lunch meal.



<p>Foyer for Girls - Dar Kibdani</p>	<p>Project area 2,000 m²</p>	<p>Project cost 4 Million dirhams</p>	<p>Partners • Ministry of National Education • Regional Council of Oriental</p>
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FOCUS ON CENTERS' PROJECTS

Training and employment

DIGITAL SOLIDARITY CENTER SOLICOD - TANGIER

First experience launched by the Foundation in the field of digital inclusion, the Solicod Digital Center, whose design was inspired by the OCP Group 1337 Coding School model, aims to support new needs in digital skills by promoting the emergence of potential profiles among disadvantaged youth. The center will allow young people to follow a qualifying and certifying training ("Simplon" Certificate) in web development and web applications.

The center is open, without any academic prerequisite, to young people aged between 18 and 35. The course lasts for 9 to 11 months of learning declined on 1170 hours of training, including 110 hours of internship. It is based on the Unicode model as well as on the active pedagogy and the sharing of

knowledge. Indeed, the learners, who can manage some of the courses among themselves, follow their training on the French online platform Simplon and are supervised by a Simplon certified pedagogical representative.

Given the context of the pandemic, the center, which opened its doors in December 2020, has a small enrollment of 60 young people (including 14 girls) divided into three working groups. Students are from Tangier and other cities in the Kingdom (Tetouan, Khenifra, Laayoune, Dakhla ...). Regarding the management, it's provided by the Office of Vocational Training and Labor Promotion through a dedicated team of supervisors and teachers with specific profiles.



Digital Solidarity Center Solicod - Tangier

Project area 1,733 m² Project cost 14 Million dirhams
Partner • Office of Vocational Training and Labor Promotion

YOUTH VOCATIONAL TRAINING MULTIDISCIPLINARY CENTER - ROMMANI

Rommani Youth Vocational Training Multidisciplinary Center is a unique structure in the region. Opened in October 2020, it aims to reduce the phenomenon of inactivity among young people, while offering them the opportunity to study without being forced to migrate to other cities such as Kenitra and Khémisset. Young people, with or without a baccalaureate, can access four training courses: sewing, accounting, aluminum and electricity. These trades have been defined according to the needs of the local market, so as to guarantee employment opportunities for the young graduates.

The center also offers a curriculum of technical classes for young college students, who attend training workshops alternating face-to-face and distance learning.

For the start of the 2020 - 2021 school year, the center has welcomed 85 trainees divided between the various courses of study.

The center also has a space dedicated to pre-school education which will soon open its doors to children aged between 3 and 6 years.



Youth Vocational Training Multidisciplinary Center - Rommani

Project area 361 m² Project cost 6 Million dirhams
Partners • Mutuelle Agricole Marocaine d'Assurances
• Office of Vocational Training and Labor Promotion

AGRICULTURAL TRAINING AND QUALIFICATION CENTER - AIN BNI MATHAR

Located 80 kilometers from Oujda, in a predominantly agricultural region of the province of Jerada, the town of Ain Bni Mathar is known for livestock and subsistence agriculture, which are the main activities carried out by its local population. However, farming remains essentially traditional and subsistence-oriented. It requires a more qualified workforce to ensure more favorable socio-economic benefits. In partnership with the Ministry of Agriculture, the Foundation has initiated the Agricultural Training and Qualification Center of Ain Bni Mathar, a project to support and develop skills to promote local agriculture. The mission of this project will be to promote the transition to agri-food production, to enhance the value of local products through processing and to prepare the appropriate workforce to meet these challenges.

With this aim in mind, the center will serve as a training platform for young graduates and will provide technical supervision for farmers and cooperatives. It will also support the creation of agricultural VSEs by young graduates.

The center will be equipped with an agricultural pole dedicated to cultivation (market gardening, arboriculture and livestock) and an agribusiness pole integrating the processing of fruits, vegetables and cereals, olive growing as well as food engineering and electromechanics. In addition to these two poles, the center contains a sheepfold, agricultural land and a boarding school that will accommodate trainees.

The project will be completed within 18 months.



Agricultural Training and Qualification Center - Ain Bni Mathar

Project area 5,000 m² Project cost 16 Million dirhams
Partner • Ministry of Agriculture

KEY FIGURES – Until December 31, 2020

Financial Commitments



Projects Commitments

- 1 NEW PROJECT** launched by His Majesty King Mohammed VI may God assist Him
FEZ • Health
- 4 NEW CENTERS** whose activities were launched in 2020
TANGIER • DAR KEBDANI • SIDI ALLAL BAHRAOUI • ROMMANI
• Training and Employment
• Education
• Fight against poverty
- 11 COMPLETED CENTERS**
TANGIER - AL HOCEIMA • SALÉ - RABAT • MERS EL KHEIR • CASABLANCA • VILLE NOUVELLE ERRAHMA • AGADIR - DRIOUCH
• Health
• Disability
• Training and Employment
• Fight against poverty

- 19 NEW PROJECTS** initiated and under studies
TANGIER • LARACHE • FEZ • RABAT • CASABLANCA • EL JADIDA • FIGUIG • GUERCIF • JERADA • GUELMIM
• Health
• Disability
• Training and Employment
• Fight against poverty

- 3 MAJOR MEDICAL-HUMANITARIAN OPERATIONS**



THE COOPERATIVE SUPPORT AND ACCOMPANIMENT PROGRAM IMPLEMENTED IN 2020

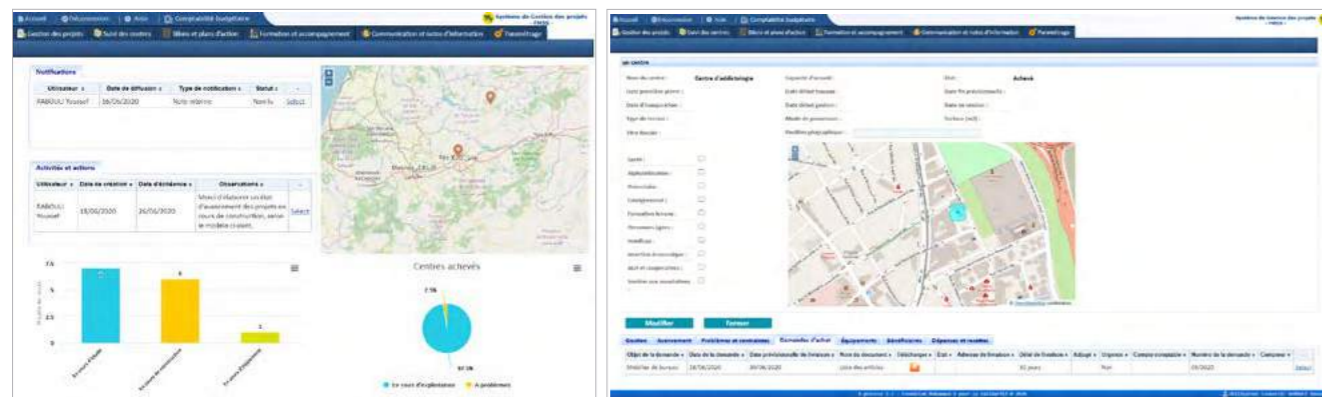


Number of beneficiaries

- 25,718** Young trainees admitted to training and professional qualification centers
- 7,068** girls and students in homes and boarding schools
- 4,240** Children cared for in pre-school spaces in social and training centers
- 33,225** Children and young people accompanied at the educational, cultural and sports level
- 8,262** Women benefited from services of socio-educational and skills-building centers
- 531** Projects and cooperatives supported by actions of accompaniment their income generating activities
- 722** Members of associations and economic actors who participated in training programs
- 35,606** Disadvantaged and vulnerable people receiving medical care during solidarity medical campaigns
- 16,774** People with disabilities (youth and adults) followed up in the specialized centers and the national network of the CNMH
- 130,712** People benefited from the services of medico-social centers
- 3 million** disadvantaged people received Ramadan food support
- 165,147** Moroccans living abroad were welcomed during the exceptional edition of the Marhaba 2020 operation
- 9,841** People benefited from Marhaba social and medical assistance

INFORMATION SYSTEM

PROJECT MANAGEMENT SYSTEM



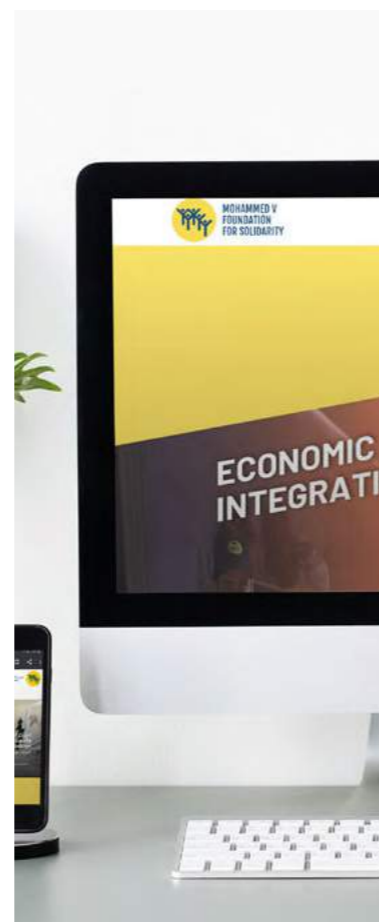
In 2020, the Foundation began a thorough dematerialization of its project management procedures (610 physical projects in addition to humanitarian programs and trainings). It has implemented a new governance model to govern its relationships with all its entities. This system, which takes the form of a central project management system, facilitates the steering of projects and the management of the Foundation's entire portfolio.

The objective of this new information system is to coordinate the management of the Foundation's projects and to reposition the central project office with respect to the decentralized entities (regional project managers) for the planning, prioritization and execution of programs, activities and projects. More specifically, this new system aims to progressively increase the level of efficiency in terms of management through:

- control of project management (forward planning, deadlines, costs, etc.);
- the implementation of mechanisms and tools necessary for a rigorous and efficient management of the whole project portfolio;
- continuous optimization of project execution (improvement of skill levels, optimization of investments, better budget control, etc.);
- and the guarantee of operational efficiency (management of document repositories, resource management, standardization of practices, industrialization of reporting, etc.).

The implementation of this system offers a perfect balance between tactics and strategy. It seamlessly manages the Foundation's entire project portfolio and skillfully controls internal assets to optimize their impact.

The system was designed and developed entirely by the Foundation's internal resources. It will be operational in early 2021.



THE FOUNDATION'S NEW WEB PORTAL GOES LIVE

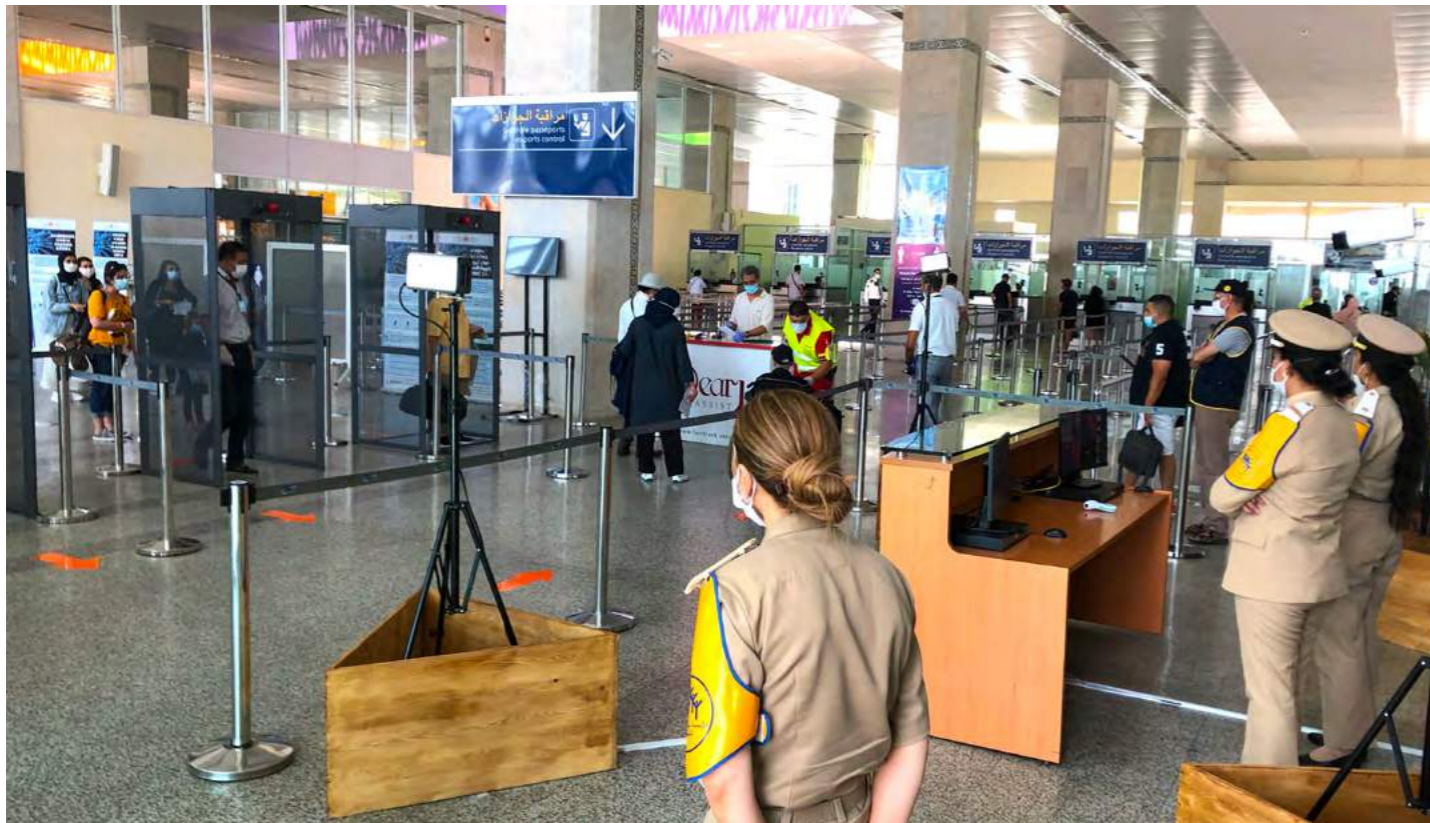
The Foundation's new website went live in December 2020. This project is based on the development of a new modern and dynamic digital showcase. It capitalizes on the history of the Foundation, its expertise, and gives a better visibility to its projects as well as to the commitment of its partners.

With a completely redesigned architecture, the new site offers a better reading of the fundamental components of the Foundation and its actions. It highlights its projects and programs through new, thematic and educational content (infographics, diagrams, key figures, etc.). Organized around five main sections, the content puts into perspective the richness and diversity of the interventions carried out in favor of the inclusion of vulnerable and disadvantaged populations. The search for information is more fluid, and the new site has become an ergonomic and user-friendly space.

New spaces have been created: a media section for the press, a community space dedicated to associations, the Foundation's relay partners and a YouTube channel.

With a dynamic and modern design, the site gives a large place to the image and is at the service of the contents. With its responsive design, the site adapts to all screens and responds to the new uses of social media. It includes a YouTube channel that gives access to all the communication campaigns related to the National Solidarity Campaign and Operation Marhaba, as well as to video content related to the Foundation's actions.





2020 PROGRAMS

- 28 ECONOMIC INTEGRATION
- 34 HUMANITARIAN ACTIVITY
- 40 SOCIAL ACTORS SUPPORT



2020 PROGRAMS

ECONOMIC INTEGRATION



Despite the pandemic imposed conditions, the Foundation continued its work in favor of the economic inclusion of disadvantaged youth and rural women. Activities created between 2018 and 2019 under the Integration through Economic Activity Program (PIAE), which is in its fourth year of implementation, have admittedly slowed down. But in 2020, the identification and validation of 682 new initiatives indicate that efforts have been maintained to provide remote support and identify new project holders.

Combined with the positive socio-economic impact of the Solidarity Market of L'Oasis, the experience of the PIAE - particularly with regard to cooperative projects - has paved the way for the initiation of a new integrated support mechanism dedicated to cooperatives. 2020 was thus marked by the launch of the Cooperative Support and Accompaniment Program (PAAC), whose areas of intervention cover issues related to organization, skills, production, financing and market access. Carried out in

partnership with social and solidarity economy actors as well as the Regions, this program has focused, for its first year of activity, on agricultural (local products) and artisanal production cooperatives.

In the context of the 2020 pandemic, changes were made in the PIAE's targeting in order to strengthen solidarity mobilization. More concretely, the Foundation has increased PIAE beneficiaries (individual projects) to include a significant number of disadvantaged youth (205 income-generating activity project holders) directly impacted by the crisis, and has limited targeting to cooperatives that operate in the service sector.

These changes reflect the Foundation's desire to optimally structure its action vectors by adapting them to the crisis context and to specific support needs. In addition, and thanks to the national program «Intilaka» launched in February 2020 upon Royal Directives, new perspectives of revival and development would consolidate PIAE activities.

COOPERATIVES SUPPORT AND ACCOMPANIMENT PROGRAM - PAAC

MISSION

To contribute to the socio-economic inclusion (improvement of income and living conditions) of cooperatives run by women and youth from rural areas, through a local integrated support system.

OBJECTIVES

- 1 Strengthen the technical and managerial capacities of cooperatives' members
- 2 Improve production capacities through equipment provision and processing units upgrading
- 3 Promote access to structured markets and support products marketing

Population cible



- Cooperatives whose members come from disadvantaged backgrounds, in particular women's cooperatives



- Structured and dynamic cooperatives of local products, crafts and services



- Local cooperatives with value-adding units that need to be upgraded in terms of sanitary conformity

Eligibility criteria

- To be in conformity with applicable cooperatives' laws and regulations
- To have a professional premise to carry out production or services activities
- Carry out an activity, for at least one year, that valorizes local resources and potentialities
- Be part of the development of a promising production sector with strong growth potential
- To obtain the necessary authorizations for the developments planned within the framework of a local production activity

ECONOMIC INTEGRATION

COOPERATIVES SUPPORT AND ACCOMPANIMENT PROGRAM - PAAC

Intervention areas and services offered by the program

Strategic advice <ul style="list-style-type: none"> Strategic diagnosis Establishment of a development plan 	Organizational and managerial support <ul style="list-style-type: none"> Capacity building in management, good governance, financial management, marketing and business development Coaching and specific follow-up 	Support for business development <ul style="list-style-type: none"> Support for development plans implementation Support for product marketing and access to structured markets (national market, referencing at Solidarity Market of L'Oasis and export) Networking
Technical and logistic support <ul style="list-style-type: none"> Construction or development of production and processing units Assistance in obtaining the ONSSA sanitary authorization/accreditation Granting of professional equipment 	Support for financing <ul style="list-style-type: none"> Support for access to bank funding 	

PROGRAM PARTNERS

- Ministry of Agriculture, Fisheries, Rural Development, Water and Forests
- Ministry of Handicrafts National Food Safety Authority (ONSSA)
- Agricultural Development Agency (ADA)
- Office for the Development of Cooperation (ODCO)
- Moroccan Office of Industrial and Commercial Property (OMPIC)
- The Regions



INVESTMENT PROGRAM established over two years

OVERALL BUDGET
50.5 Million dirhams



2020 MILESTONE REVIEW

In 2020, the first stage of the program's implementation allowed for the selection of cooperatives to receive support, from a group of projects identified directly in the field or proposed by the program's partners. A diagnosis of the activities current state was carried out, by a firm of experts, through the evaluation of production units and the holding of focus groups with the cooperatives' representatives and members. The diagnosis focused on the following components: regulation and sanitary measures (respect for the environment, legal aspects, organization of general assemblies, sanitary authorizations/accreditations, etc.), production and product development

(processing, product quality, packaging, labeling, etc.), the logistics chain (production and development unit premises, equipment, product transport, etc.), marketing and sales techniques, financial management, governance and internal organization. As a consequence, it was possible to judge the relevance of projects and needs in terms of support and accompaniment. This stage has also served to develop plans for upgrading and development, according to the different areas of intervention defined by the program. These plans, submitted to the Foundation for approval, will be implemented starting in 2021.



NUMBER OF COOPERATIVES benefiting from the program
2020 Tranche

NUMBER OF SELECTED COOPERATIVES **76**



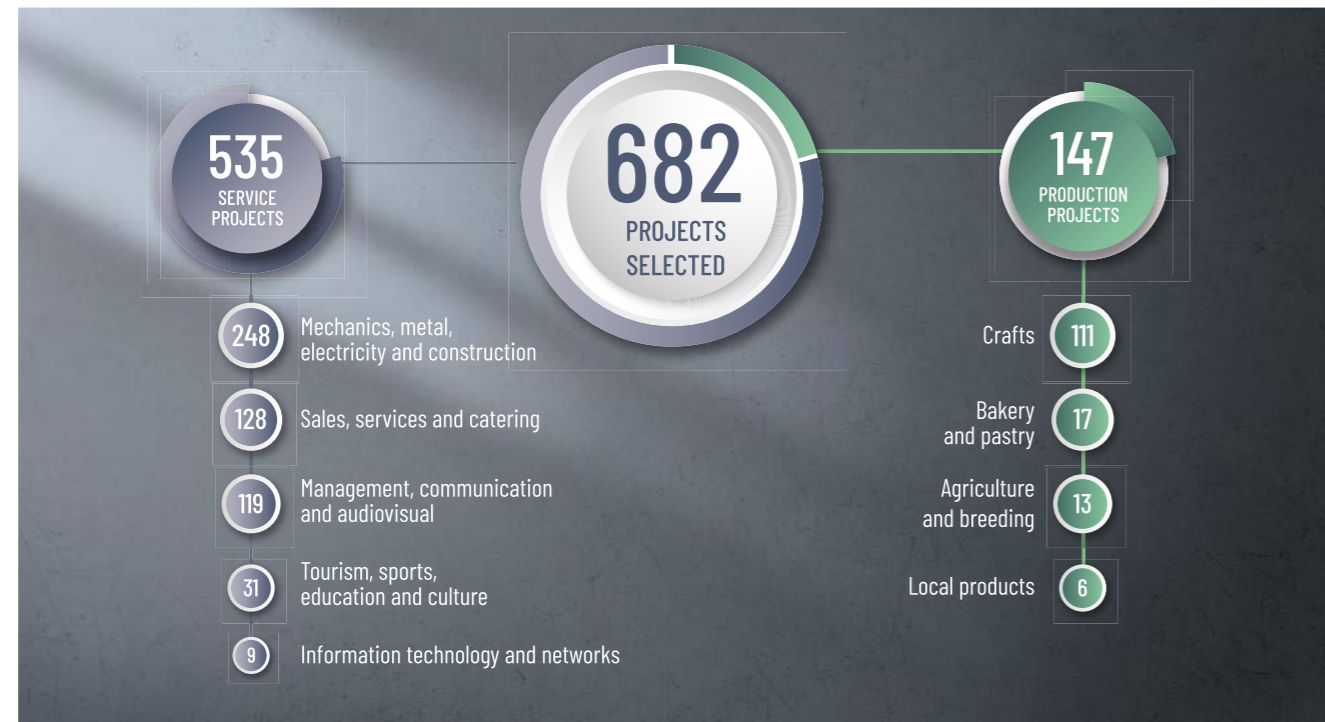
Regional distribution

Beni Mellal - Khenifra	3
Rabat - Salé - Kenitra	4
Casablanca - Settat	69

ECONOMIC INTEGRATION

INTEGRATION THROUGH ECONOMIC ACTIVITY PROGRAM - PIAE

2020 Fourth Promotion - Main indicators



Nature des projets	
Auto-entrepreneurs	109
SARL	46
SARL AU	2
Partners	3
Under study for formalization*	522

*Nature of the activity not defined at this stage

Stage of activity	
Development	160
Creation	522

Location	
Urban	97%
Rural	3%

Gender	
173 Women's projects	
509 Male projects	

Geographical distribution	
1 Casablanca - Settat	375
2 Fez - Meknes	96
3 Rabat - Salé - Kenitra	71

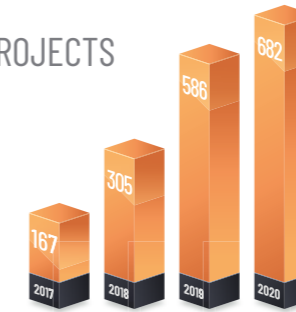
4 Tangier - Tetouan - Al Hoceima	54
5 Laayoune - Sakia Al Hamra	49
6 Guelmim - Oued Noun	37



PROGRESS REPORT 2017 - 2020

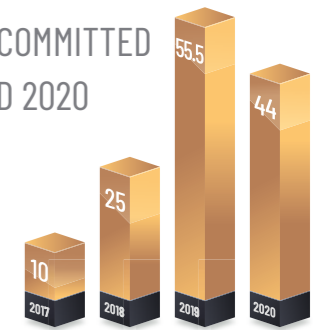
NUMBER OF PROJECTS SUPPORTED

1,740



OVERALL BUDGET COMMITTED BETWEEN 2017 AND 2020

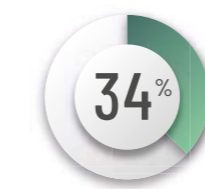
134.5 Million dirhams



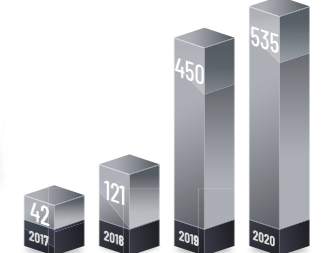
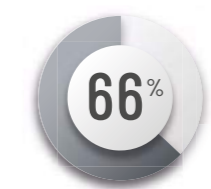
AVERAGE BUDGET PER ACTIVITY PROJECT **64,516** Dirhams

Sectors of activity

OVERALL NUMBER OF ECONOMIC PRODUCTION ACTIVITIES



OVERALL NUMBER OF ECONOMIC ACTIVITIES OF SERVICES



Training and coaching

- Themes covered by the skill-building program: legal formalization, project viability, business plan construction, financial management, technical organization, marketing and interpersonal skills

- 20 days of training per project over the 18 months of pre- and post-creation support

IMPACT ASSESSMENT

Economic indicators

2,776 young entrepreneurs benefiting from the PIAE

2.7 permanent jobs created per activity, i.e. nearly 4,000 jobs



Survival rate after 2 years of activity



Rate of formalization of activities

Improvement of commercial and financial performance



Managerial indicators

- Development of the entrepreneurial spirit among young people

- Development of managerial, entrepreneurial and personal skills

Social indicators

- Improved living conditions for beneficiaries and their families (housing equipment, kids schooling, food, access to health services, etc.)

HUMANITARIAN ACTIVITY

In 2020, restrictions on travel and contacts limited the Foundation's outreach activities, particularly the medical campaign program which was suspended in March. Nevertheless, given the direct impact of the pandemic on vulnerable populations and the need to provide support to as many people as possible, the Ramadan food distribution operation was maintained. It has been implemented according to a modus operandi adapted to a strict security protocol. The same goes for the operation to welcome Moroccans living abroad, which was activated as soon as the borders were opened in July.

At the same time, and upon instructions of His Majesty King Mohammed VI, may God assist Him, the Foundation was involved in the fight against the pandemic effects. It has coordinated in-kind donations generated by citizen solidarity, in favor of social welfare institutions and regional public health structures. And to prove that solidarity is not only a matter of national concern, the Foundation supported, through the Moroccan mobilization, the population of the city of Beirut affected by the explosions that occurred in August 2020.

MOBILIZING SOLIDARITY TO FIGHT AGAINST COVID-19

Since the inception of measures to combat the spread of Covid-19, the Foundation made an initial commitment by donating ten million dirhams to the special fund dedicated to managing the pandemic, created by His Majesty King Mohammed VI, may God assist Him.

The national solidarity drive initiated by the Sovereign was marked by a strong mobilization of Moroccan citizens and national institutions. Numerous in-kind donations (food products, hygiene products, medicines and protective masks, equipment...) were made to the Foundation in order to strengthen the means of fighting the disease and to guarantee direct aid to vulnerable populations. The Foundation has organized a chain of solidarity that has benefited various social welfare institutions, including orphanages and homes for the elderly throughout the kingdom. Some donations, consisting of medical equipment (i.e. respirators for intensive care units) and ambulances, were given to regional hospitals and to the Ministry of Health.

The Foundation wishes to express its thanks to patrons and institutions for their act of solidarity.



Alae Weltmark Company	80,000 protective masks
Nestlé Company	2 million dirhams worth of food products (powdered milk, soluble coffee, soluble cream coffee and cookies)
Auto-Hall Company	40 DFSK, MITSUBISHI and OPEL ambulances worth 11.5 million dirhams
Patron	Resuscitators worth 1,576,200 dirhams
Patron	Medical equipment worth 1,007,000 dirhams
Patron	Medical equipment worth 740,000 dirhams
Patron	Endoscopy columns with pump worth 619,480.75 dirhams

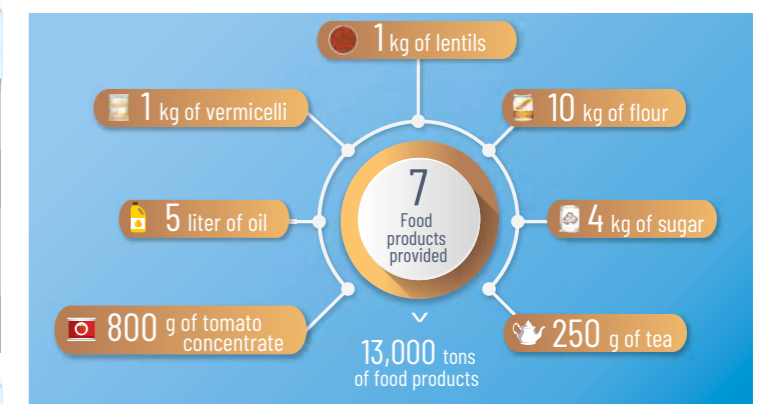
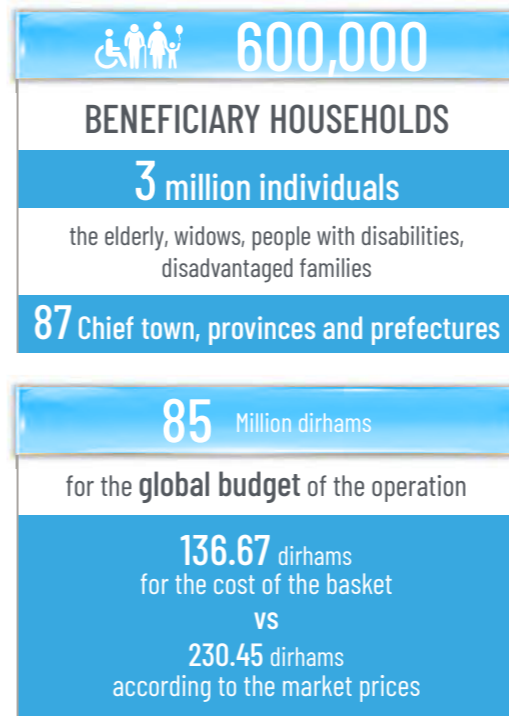
"RAMADAN 1441" FOOD DISTRIBUTION OPERATION

Initiated by His Majesty King Mohammed VI, may God assist Him, the Foundation organized the 21st edition of the Ramadan food distribution operation, thus participating in the national fight against the effects of Covid-19.

Given this unprecedented context and in accordance with the directives of His Majesty King Mohammed VI, may God assist Him, the Foundation has strengthened its means in order to widen the coverage of the households benefiting from food support. The total number of beneficiaries has been extended to 600,000 households (i.e. 100,000 additional households compared to the previous edition), for a total investment of 85 million dirhams (purchase of foodstuffs and logistics). The increase in the number

of beneficiary households concerned all the provinces of the Kingdom, and was applied according to criteria related to the size of the population, the area of residence (rural/urban) and the level of poverty and vulnerability. Three million people have benefited from food distribution.

This year, the distribution was carried out in compliance with health and protection guidelines, according to the protocol and procedures adapted by the local authorities. It was provided by the "caïdats" in the framework of local committees monitoring the operation. The latter were responsible for informing the heads of families about the new procedures in advance, and for organizing the food distribution directly to households, door-to-door.



Partners

Funding:

- Ministry of the Interior - General Directorate for Local Authorities
- Ministry of Habous and Islamic Affairs

Implementation:

National Mutual Aid, Ministry of Health, Royal Gendarmerie, Social Works of the FAR (DGSS), National Promotion, Auxiliary Forces, Provincial and Local Authorities

HUMANITARIAN ACTIVITY

EXCEPTIONAL EDITION OF MARHABA OPERATION TO WELCOME MOROCCANS

LIVING ABROAD

Since July 2020, the gradual lifting of national restrictions, taken against the pandemic, has made international travel possible, especially between Morocco and host countries of Moroccan community living in Europe (except Spain).

As soon as the national borders were exceptionally opened to allow the return of Moroccans living abroad by air and their transit by sea from France and Italy, His Majesty King Mohammed VI, may God assist Him, gave His High Instructions to implement special Marhaba reception arrangements for the community members. The Foundation has reactivated its reception areas in Morocco, France and Italy, providing travelers with social and medical assistance services to deal with any unforeseen event. Due to the reduction in transit points, the Foundation had to adapt its intervention mechanism: 13 of the 20 existing reception areas were activated, and a reduced configuration in terms of human and material resources was applied based on the air and sea transport plans adopted.

The Foundation also ensured that the guidelines for combating the spread of Covid-19 (sanitary measures, barrier gestures, sanitization of reception facilities and staff housing) were carefully followed to guarantee the safety of travelers and dedicated teams. The same applies to the various parties involved in the operation, who have adopted special protocols at transit and crossing points (mandatory PCR and serology test checkpoints, temperature measurement in airports,

reduction in the number of passengers, distribution of hydro-alcohol gel and masks, procedure for testing on board ships, awareness-raising materials, etc.), while reinforcing measures to accompany travelers (permanent consular services in Genoa and Sète, processing of travel authorizations by a team from the Ministry of the Interior based at the Central Coordination Office, etc.).



The operation went smoothly, thanks to the synergy of efforts deployed by all parties, in particular during the implementation of the repatriation by sea of the 7,100 Moroccan seasonal workers, from July 18, 2020. The detected cases of Covid-19 could be evacuated to hospitals and taken care of by the Public Health teams.

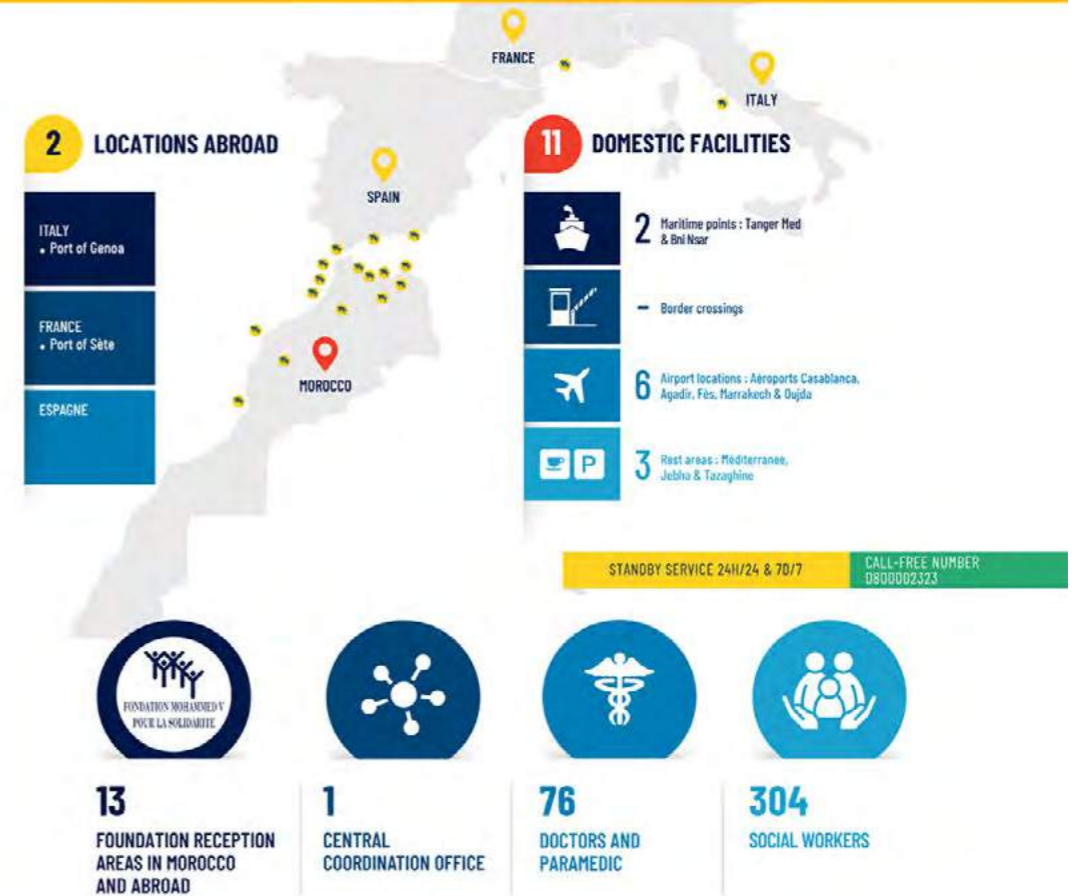
From July 15 to September 15

the reception system recorded the return of

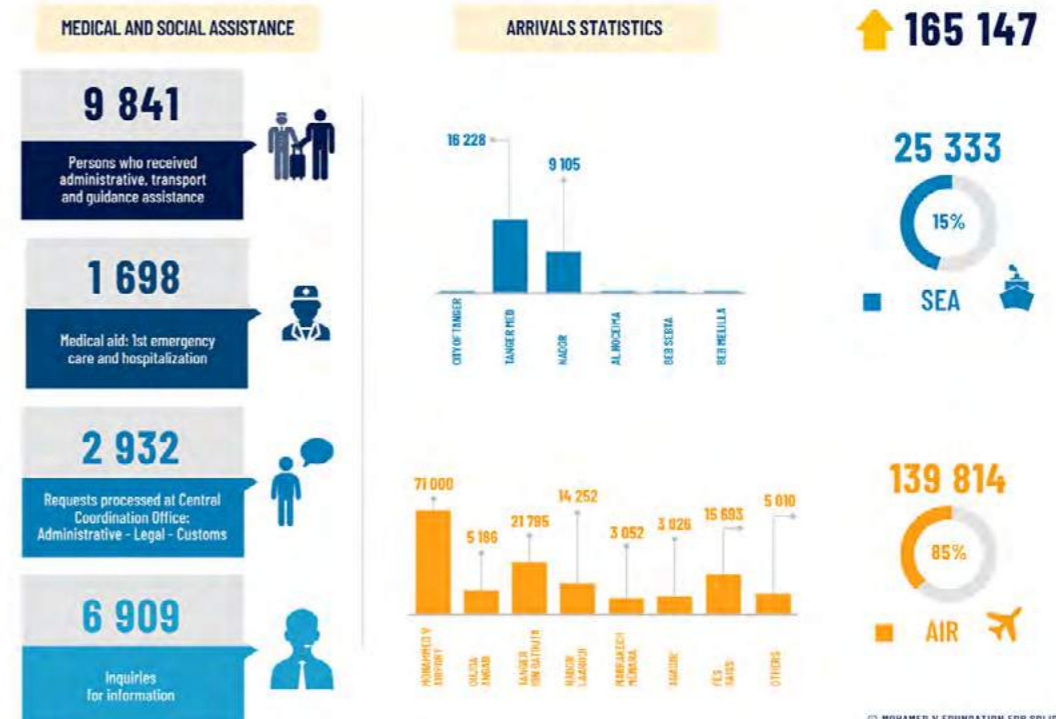
165,147 Moroccans
Moroccans living abroad
who preferred to travel by air.



MARHABA FACILITIES



KEY FIGURES 2020



HUMANITARIAN ACTIVITY

HUMANITARIAN OPERATION FOR THE POPULATION OF BEIRUT



On August 4, a double explosion hit the port of Beirut and devastated entire neighborhoods. It injured 6,500 people and forced 300,000 to leave their homes. On August 6, the Foundation sent an emergency aid package of 300 tons of food products. The aid was airlifted from Morocco to Lebanon. The foodstuffs, consisting of 13 products (mineral water, starchy foods, vegetables and basic necessities), were used to meet the

urgent needs of the affected families. This action, in addition to the deployment of a military field hospital and the sending of health equipment, medicines and emergency supplies, illustrates Morocco's active mutual aid with the Lebanese people, as well as the Foundation's commitment to vulnerable populations internationally.



13 Products
300 tons
Mineral water, starchy foods, vegetables and basic necessities

THE 2020 MEDICAL CAMPAIGN PROGRAM

Conducted annually, through several direct interventions or in partnership with the agreed medical associations, the medical-humanitarian mobilization program in 2020 was limited to two months of activity. Ten field operations were carried out and affected the provinces of Azrou, Azilal, Beni Mellal, Marrakech, Bengrir, Skhour Errhamna, Fez and Témara.

The Foundation has made available to the associations its mobile medical units as well as its human resources for the needs of social assistance. It also provided, depending on the scale of the operation, supplies of medicines. As for the associations, they deployed their teams of volunteer doctors and nurses.



*AMPS - Association Marocaine pour la Protection de la Santé
ANFAS - Association marocaine d'aide aux malades atteints de pathologie respiratoire chronique
FRDISI - Fondation de Recherche, Développement et d'Innovation en Sciences et Ingénierie

SUPPORT FOR SOCIAL ACTORS

Training program

The sensitive period experienced in 2020 has significantly impacted the support work undertaken with the associative actors, particularly the three-year support program 2018 - 2020. As a result, the need for adaptation and organizational reconfiguration has been necessary, in order to ensure the sustainability of training activities and ongoing links with associations.

After two months of normal activity (January and February 2020), the implementation of the training plans was switched to

remote mode, allowing to maintain the collaborative dimension and interactivity that the associations are used to. Virtual sessions were organized to complement certain modules, within the framework of regional training programs of partner associations.

The training and capacity building unit has also initiated, in partnership with IBM, an E-Learning platform for the training of VSEs coaches, intervening in the framework of the PIAE program.

Animation of the associative network

Regional training and support programs for associations

The regional training and support system for partner associations has entered its third phase of implementation. Mainly, six regional programs continued their local training and accompaniment activities, alternating between distance training and proximity accompaniment work.

These programs addressed aspects related to the development of the institutional project, association leadership, association management, association communication, partnership building and resource mobilization.

Third Implementation Phase 2020 - Three-Year Program 2018 - 2020

6 REGIONAL PROGRAMS

Regions :

Marrakech - Safi, l'Oriental, Rabat - Salé - Kenitra, Sous Massa, Grand Casablanca Settat, Khenifra - Beni Mellal.

122 Participating associations

28 Days of training → **240** Beneficiary executives

76 Days of coaching → **594** Beneficiary executives

IMPACT

37 Partner associations have reviewed their management and organizational systems by introducing new tools for financial and administrative management and human resources management;

57 Partner associations have developed new partnerships with actors and stakeholders in their development environment at both the local and regional levels;

57 Partner Associations currently have draft establishment projects;

82 Partner Associations with new development projects.

COACHES TRAINING - PIAE

Launched in 2019, this program aims to strengthen resources qualified and specialized in the accompaniment of projects to create small economic activities. It was activated in the regions of Guelmim - Oued Noun and Laayoune - Sakia Al Hamra, in collaboration with the Phosboucraa Foundation, partner of the PIAE on southern provinces.

The program has been maintained in 2020, through the organization of collective and individual coaching sessions alternating face-to-face and distance learning, for the benefit of coaches trained in targeted regions. Training and workshops' facilitation techniques used during the coaching sessions are developed within the framework of the CEFÉ training approach (Economic Competencies in Entrepreneurship Training).

Program structure

Targeted provinces:
Laayoune, Terfaya, Boujdour, Es-Smara, Dakhla, Guelmim, Assa-Zag, Sidi Ifni et Tan Tan

Identified staff:
81 Experts

Number of beneficiaries of the training:

40 Coaches (20 per region)
3 coaching sessions for the group of Guelmim - Oued Noun
2 sessions for Laayoune - Sakia Al Hamra

Certification at the end of the first and second year:

38 Coaches

COACHES TRAINING FOR THE VERY SMALL ENTERPRISES SOLIDARITY CENTERS

This program is a new initiative launched in 2020, it was designed to develop the capacities of VSEs centers' coaches (in Casablanca and Fez) in terms of using virtual and digital tools. It also constitutes an alternative intervention to overcome the constraint of the cessation of activities caused by the pandemic.

The program is the result of a partnership with IBM and the VSEs Center in Casablanca. It is based on open source technical solutions (Open P-TECH e-learning platform), used to design and develop online tutorials, and to share them virtually with learners during remote training and

coaching sessions. Twenty coaches from the VSEs centers in Casablanca and Fez have benefited from this training program.

Delivered training modules concerned the management tools of VSEs (accounting, financial management, marketing) as well as pedagogical tools for online tutorials facilitation.

This E-learning project is spread over six months of training, this duration being adaptable according to the developed modules' learning evolution and enforcement.

SUPPORT TO ASSOCIATIONS



In 2020, the Foundation provided a total financial contribution of 2,235,100 dirhams to managing and partners associations.

This contribution is intended to strengthen their institutional, technical and managerial framework as well as to implement their projects.

List of the centers benefiting from the contribution to the management and subsidy fund

- Al Ank Center for the Casablanca-Settat Region associations and cooperatives' training
- Center for Strengthening Women's Skills Hay Charaf - Agadir
- Collective Autism Morocco
- Mohammed VI Foundation for the Reintegration of Prison Inmates



SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

- 44 THE SOLIDARITY MARKET OF L'OASIS
- 45 THE MOHAMMED VI NATIONAL CENTER FOR THE DISABLED
- 47 THE CENTER FOR WORK-BASED INTEGRATION AND ASSISTANCE
- 48 THE CENTER FOR VERY SMALL SOLIDARITY-BASED BUSINESSES
- 51 THE MOHAMMED VI CENTER FOR SOLIDARITY-BASED MICROFINANCE
- 54 TRAINING AND QUALIFICATION CENTERS FOR HANDICRAFT TRADES



SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

SOLIDARITY MARKET OF L'OASIS



In 2020, the commercial activity of L'Oasis Solidarity Market has experienced a record growth of more than 10%. Between March 2017 and December 2020, the cumulative turnover reached 150 million dirhams. This is an encouraging performance and a positive indicator of the socio-economic objectives set for the Solidarity Market. This success has prompted the Foundation to take up other challenges in the development of the social and solidarity economy by launching a feasibility study on the duplication

of the Solidarity Market concept in the cities of Marrakech, Tangier and Rabat. These sites, once launched, will benefit new cooperatives operating on the national territory. In addition, and following the same logic of the support platform for Moroccan cooperatives initiated at the launch of L'Oasis Solidarity Market, the Foundation has implemented a new sustainable support program (PAAC), with a budget of 50.5 million dirhams for the period 2020-2021.

SOLIDARITY MARKET OF L'OASIS IN KEY FIGURES

Number of referenced cooperatives

356



Regional representation of cooperatives

Fez-Meknes	57	L'Oriental	29
Souss-Massa	54	Tangier-Tetouan-Al Hoceima	25
Beni Mellal-Khenifra	47	Draa-Tafilalet	25
Rabat-Salé-Kenitra	37	Dakhla-Oued Ed-Dahab	5
Marrakech-Safi	36	Laayoune-Sakia El Hamra	5
Casablanca-Settat	34	Guelmim-Oued Noun	2

Referenced products

8,872



Top 5 items sold



Annual volume of articles sold

1,339,435

Annual traffic of visitors

688,544

THE MOHAMMED VI NATIONAL CENTER FOR THE DISABLED - SALE AND REGIONS



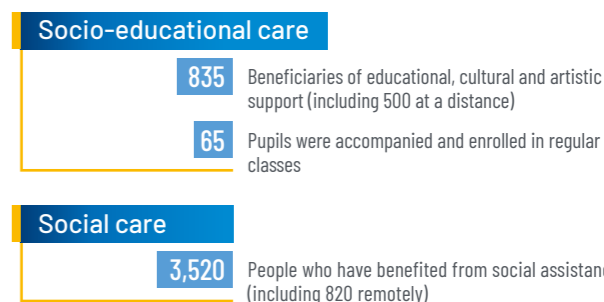
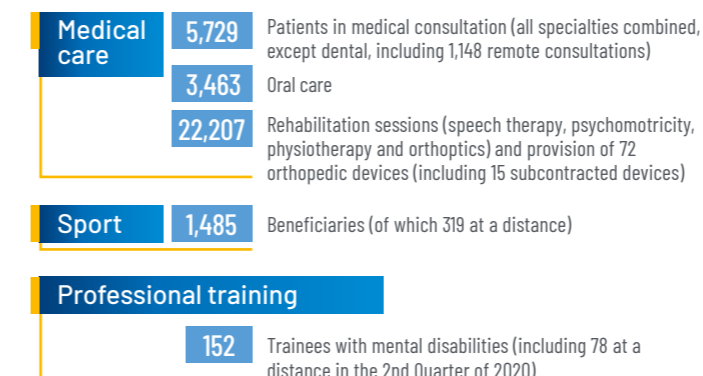
As of March 21, 2020, the Mohammed VI National Center for the Disabled in Salé (CNMH) has suspended all its activities and services (medico-social, vocational training, parasports, education...) due to the pandemic and the state of health emergency.

However, the remote accompaniment of the different beneficiary populations of the Center's services was ensured through the deployment of a remote activity program, aiming at promoting the rights of people with disabilities and monitoring persons of concern in different center's technical poles, except for the medical one. Indeed, it was only as from June 23, 2020 that services of consultations and care have been resumed. However, 2020 has allowed the completion of the regional section of Agadir and the starting work (study phase) on two new regional sections in Beni Mellal and Guelmim.

Main performance indicators of the CNMH and its regional structures

OUJDA • FEZ • CASABLANCA • SAFI • MARRAKECH

Activity of the 5 poles of services related to medico-social, socio-educational, sports and social care as well as vocational training activities during 2020.



Future activity plan implemented in april 2020

- 1 Launch of a national operation, articulated around the offer of listening and social assistance services, medical consultations and remote psychological care and follow-up.
- 2 Educational accompaniment of the beneficiaries through the production of educational videos and remote parental accompaniment of the families during the confinement.
- 3 Organization of a national festival of artistic innovation and creativity in the field of remote theater. Production of awareness capsules on measures to fight
- 4 the spread of Covid-19, and provision of paramedical care
- 5 Organization of remote coaching sessions for trainees of the CNMH's professional training pole (Salé and Regional Sections).
- 6 Implementation of the prevention and health security protocol for the resumption of medical and rehabilitation activities, through the establishment of a local vigilance committee.

SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

THE MOHAMMED VI NATIONAL CENTER FOR THE DISABLED - SALE AND REGIONS

Promotion and social activities

- May 7, 2020**
Virtual round table
"Autism and confinement"
 A workshop brought together national and international experts as well as a collective operating in the field of autism spectrum disorders (ASD). The workshop draw up an inventory of the disorders and difficulties caused by the situation of confinement, in children and young people with ASD. The impact of this situation on their health condition was discussed in order to propose practical and simple alternatives, which can have a positive and beneficial impact on the different dimensions of autism. Special attention was given to cases of behavioral and/or organic disorders, and to urgent measures to be applied at home while waiting for appropriate care.
- May 18, 2020**
Webinar
"Roles of association centers for people with disabilities in times of confinement"
 This conference brought together associative actors, managers of centers for people with disabilities, advisors and lawyers, around the situation's regulatory and organizational aspects and the roles of associative centers for people with disabilities. The exchanges concerned the position and role of these centers in relation to public policy and the various national strategies, the bridges and opportunities for intervention, the educational, medico-social, psychological and sports support practices adopted during confinement, as well as the new approaches implemented for remote support dedicated to parents and beneficiaries.
- June 4, 2020**
Webinar
"Emotional health, sexuality and the fight against gender-based violence in people with disabilities during the period of confinement"
 This event was an opportunity to take stock of the perception of emotional health and sexuality in periods of confinement, among people with intellectual disabilities and ASD, taking into account situations of gender-based violence (GBV). The interventions focused on the impact of confinement on the health status (SRH and GBV) of young people, especially girls, according to the type and degree of their disability.
- July 16, 2020**
Remote workshop
"Assessment and impact of medico-socio-educational actions targeting people with disabilities and their families during the confinement period"
 In celebration of the World Population Day, and in partnership with the United Nations Population Fund, the CNMH organized this workshop focusing on sexuality and the fight against gender-based violence.
- December 3, 2020**
Webinar
"Health promotion for people with disabilities as a lever for social inclusion"
 Organized on the occasion of the 2020 International Day of Persons with Disabilities, in partnership with the Ministry of Health and the United Nations Population Fund, this roundtable discussion focused on the flagship performances of the 2015 - 2021 National Health and Disability Strategic Plan, as well as on the disability follow-up booklet developed by the CNMH.

CENTER FOR WORK-BASED INTEGRATION AND ASSISTANCE (CIAT)

The CIAT continues its mission; an adapted and supervised work environment is made available to young people with mental disabilities in order to strengthen their capacity for autonomy. This year, 20 young workers with mental disabilities (YWMD) - out of the 58 active in the CIAT workshops - are ready for direct integration into mainstream environment. It is wholeheartedly expected that the national legislative and regulatory framework will be adapted to young people with mental disabilities in order to promote their employability.

Thanks to the reorganization and development of production methods, combined with new services made available to the public, CIAT recorded a positive activity performance this year, despite the context of the pandemic. Some operations have been digitized, the home delivery service has been set up and new activities have enriched the offer of the Handi Idmaje space in Guiche Loudaya. This now includes a co-working space available on demand, a book club open to ten people and an introductory music course (solfeggio and piano lessons every Saturday) for young people aged 8 to 15.

KEY INDICATORS 2020



CIAT professional activity



Commercial activity

CIAT - Salé

17,098	Visitors
2,542	Organic baskets sold

Handi Idmaje Space - Guiche Loudaya / Temara

15,120	Customers at the delicatessen store
9,707	Articles treated at the Idmaj dry cleaner
6,938	Served meals at Gusto restaurant

SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

THE CENTER FOR VERY SMALL SOLIDARITY-BASED BUSINESSES (CTPES) - CASABLANCA AND FEZ

In 2020, the CTPES celebrated its five years of existence and solidarity action for the promotion of entrepreneurship among disadvantaged youth. During this period, the CTPES has positioned itself as a reference solidarity structure, offering an integrated support system for the incubation of small economic activities. Its intervention has contributed significantly and directly to the improvement of the living conditions of its beneficiaries and their families. The experience began in Casablanca and was extended, that same year, to the city of Fez with the effective opening of the first CTPES branch.

In 2020, CTPES also adapted its working methods to better meet the current market requirements. The digital transition (digitization of the process and tools) undertaken by CTPES since 2019 has enabled it to maintain the activity of monitoring, support and training. At a time when very small businesses were forced to suspend their activities following the hazards of the crisis, the VSEs accompanied by the Center have developed a remarkable capacity for resilience. It was essential to guide the young people and support their ability to develop appropriate responses in order to maintain their activities.



THE CTEPS FEZ BRANCH

- Start date of activities: January 2, 2020
- Project area: 9,000 m²

Components

1	Block of 26 service offices	4	Technical rooms
4	Blocks of 56 production workshops	4	Archive rooms
4	Meeting rooms	1	Shared room
3	Training rooms	1	Administration

Future activity plan implemented during confinement



Training and coaching (remote sessions)

Introduction to E-commerce, Resilience and crisis management, Personal development: tolerance to uncertainty (Covid-19), Digital marketing (prospecting, communication and sales techniques), Support program for Moroccans returning to Morocco (pre-creation phase, start-up and post-creation support).

Accompaniment

In groups: Orientation and coaching of young entrepreneurs to set up solidarity projects by pooling resources.

In individual: Coaching sessions and partial reorientation of BMCs (Business Model Canvas) in order to adapt the model to the market needs in the pandemic situation.

Certification/ Attestation

Accompaniment on the IMANOR certification aspect for companies that propose new products (masks and Covid-19 protection material).



Performance indicators

FOLLOW-UP OF ACCOMPANIED VERY SMALL ENTERPRISES GROUPS

CTEPS CASABLANCA

1st group

Completion of the pilot experience process, at the end of which the activities incubated and supported in an external environment have become sustainable

2nd group

Completion of the post-incubation after 3 years of execution of the accompaniment program

3rd group

Post-incubation - Preparation for the post-incubation phase

4th group

Post-creation - In the process of incubation

5th group

Creation phase - Preparation for the reception at the center

KEY FIGURES

281	Young entrepreneurs accompanied
159	Solidarity enterprises hosted
50,3	Million dirhams of turnover achieved by the VSEs
346	Jobs created
100%	of activities have been formalized
100%	in terms of use of banking systems
135	Training actions carried out
89%	Survival rate of VSEs supported by the center

CTEPS FEZ

1st group

Selection and accompaniment for legal creation and installation at the center

Promotion and cooperation

DEAUVILLE - WORLD BANK PROJECT for financial inclusion through micro-credit

The project, in its third year of implementation, has focused on supporting the CTPES in upgrading its educational kit, the creation of business games and the development of a co-working space at the Center.

SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

THE CENTER FOR VERY SMALL SOLIDARITY-BASED BUSINESSES (CTPES) - CASABLANCA AND FEZ

Promotion and cooperation



SWITCHMED II PROJECT 2019 - 2022
UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION (UNIDO):

«Support Program for Green Enterprises in Morocco»

With an overall budget of 16.4 million euros financed by the European Union, this initiative aims to achieve productive, circular and sustainable economies, by acting on the consumption and production of goods and services. To date, 17 green and circular business projects have been selected in Morocco, for a funding of 2.5 million dirhams. As a partner of the program since 2019, the CTPES intervenes on the components of assistance for the creation of activities and post-creation support. In 2020, it organized the first training sessions for 24 national coaches who will supervise the identified green business projects.



VSE CREATION PROJECT

Partnership between the Foundation (PIAE) and the Casablanca-Settat Region

Resulting from a partnership between the Foundation and the Casablanca-Settat Regional Council within the framework of the PIAE, this program is based on financial support (in the form of equipment) of 20 million dirhams aimed at creating 452 economic activities (287 IGAs, 145 VSEs and 20 cooperatives) in all the provinces of the region. The CTPES acts as an identification and incubation platform for 40 VSE beneficiaries of the program.



DAR-AL MOUKAWIL ATTIJARI-WAFA BANK PROJECT

Young VSEs in the CTPES program were accompanied by the skills of Dar-Al Moukawil in order to benefit from offered support and financing mechanisms. They were able to attend five information sessions on the program, participate in training and consulting days and hold B2B meetings.



MASTER'S DEGREE IN ENTREPRENEURIAL COACHING

Within the framework of the partnership concluded between CTPES and Hassan II University in 2016, CTPES launched the recruitment of the 5th promotion of the Master's Degree in Entrepreneurial Coaching.

To date, the master has recorded a membership of 110 learners including 25 active coaches.

	Group 1	Group 2	Group 3	Group 4	Group 5
Registration year	2016	2017	2018	2019	2020
Enrollees' number	26	25	30	29	Under registration process
Program progress	End of training	End of training	End of training	Second year	Call for applications
Post-Master Professional integration	16	9	-	-	-

THE MOHAMMED VI CENTER FOR SOLIDARITY-BASED MICROFINANCE (CMS) - CASABLANCA

The National Strategy for Financial Inclusion (SNIF) initiated since 2016 in Morocco aims at reducing disparities in terms of access and use of financial services, as well as accelerating the socio-economic development of the kingdom. Microfinance, through the creation of income-generating activities, is an essential lever that contributes to the economic inclusion of low-income populations.

The growth of the national microfinance market should have continued in 2020 but was slowed down by the pandemic. Nevertheless, CMS was able to achieve its goals, particularly

in the training component. The latter was reorganized to maintain its microenterprise promotion activities, despite the cancellation of major events such as the Social Solidarity Economy Exhibition (ECOSS) and the International Agricultural Exhibition in Meknès (SIAM).

In addition, the CMS has set up a new target organization, centered around three areas of activity, in order to better respond to the demands of the microfinance sector and to the changes in the regulatory, technical and socio-economic environment.

New CMS organization

AXIS 1 Support and assistance to the microfinance sector and actors

The "Intelligence and Studies" Division (Observatory, Studies and Innovations)

The "Support and Assistance" Division (Support for skills, Business Development and Promotion of microenterprises)

AXIS 2 Services for the optimization and management of CMS resources

Accounting and Budgetary Management

Logistics and Administrative Management

AXIS 3 Promotion and institutional development of the CMS

Internal and external communication

Skills support program - Training

The CMS has put in place an emergency plan to support, post-Covid-19, the staff and beneficiaries of the Micro-Credit Associations (MCAs). This plan focused on a strategic diagnosis of the impact of the pandemic on Moroccan MCAs, their staff and their beneficiary clients. Two surveys were conducted thanks to the co-funding of the Social Performance Task Force (SPTF) and the provision of the «Survey ValiData» application to the CMS.

These surveys provided recommendations as the basis for the 2020 Emergency Action Plan and the 2021 Training Plan. The Training Program was thus entirely reviewed and adapted to the 2020 context. The plans for the 2nd, 3rd and 4th semesters of 2020 have been readjusted and new training channels have been set up.

Training Program 2020

Realization of the GIZ / TAM III Project pedagogical kit

Within the framework of the «Support Program for Very Small, Small and Medium Enterprises - Taahil Al Moukawalat» (TAM III Project) and in partnership with GIZ, the CMS has produced an educational kit comprising seven training modules. Training

sessions were organized for the sector's trainers, over a period of ten days. These sessions involved 38 trainers, 28 of whom were certified.

SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

THE MOHAMMED VI CENTER FOR SOLIDARITY-BASED MICROFINANCE (CMS) - CASABLANCA

Training Program 2020

CMS / APEFE / MIN AJLIKI skills development

In partnership with APEFE and within the framework of the «Min Ajliki» program, this project was carried out between November and December 2020. It benefited 1,384 people, including women micro-entrepreneurs and staff of the Réseau

Microfinance Solidaire. It focused on topics such as the use of digital technology for marketing, project management in crisis situations and personal development for women.

Training of the CDG Foundation Award winners

In anticipation of the CDG Foundation Award ceremony, the CMS implemented a skills-building program for the 138 selected laureates. It focused on personal development,

social and financial performance, digitalization, budgeting, savings, sales techniques, etc.

Specific inter MCA training plan September - December 2020

This plan concerned the Top and Middle Management, the back and front office staff of the MCAs, the micro-entrepreneurs who benefit from micro-credit as well as the CMS team. It focused on global themes, some specific to the sector (cyber security for inclusive finance, financial education, risk

management, digitalization, etc.) and others contextualized to the pandemic (crisis management in the health context, tools for studying the impact of the crisis on MCA beneficiaries, etc.).

Business development and microenterprise promotion

The CMS continued its support to the beneficiaries of the microfinance sector, through the various programs implemented with the actors of the sector.

Min Ajliki» program

A support plan for activities impacted by the health crisis has been put in place and has involved 60 women micro-entrepreneurs. It focused on a detailed diagnosis of the

problems encountered, and led to appropriate support measures.

Program to promote micro-economic activities through micro-credit

Within the framework of the support program for the creation of production activities initiated by the Foundation and the Region of Casablanca-Settat, the CMS intervened in the identification phase of the beneficiary projects, in

particular the applications coming from MCAs. Out of the 400 applications from MCAs collected by the CMS, the jury pre-selected 250 files to select 80 final beneficiaries.

National program to support income-generating activities

The CMS and the CDG Foundation organized the 6th edition of the IGA assistance program through support of young microenterprises' creation. This was an opportunity to award 138 projects, 39 of which were led by women. The ceremony of

awarding certificates of merit and financial aid (grants totaling 2.7 million dirhams) was also an opportunity to distinguish the MCAs that participated in this edition.

Distribution of the winners by sector of activity



Microfinance observatory

Despite the context of the pandemic, the Microfinance Observatory has completed several sector-wide projects in 2020. These include:

- The drafting of specifications for a study on the microfinance sector in Morocco and its future in the context of the Covid-19;
- The follow-up of the project "Electronic platform for Microfinance financial and social reporting in Morocco";
- The elaboration of a sectoral and MCA-based report related to the survey about pandemic impacts on microfinance clients in Morocco. This survey was conducted remotely from June 11 to 25, 2020, in partnership with the Social Performance Task Force (SPTF) and with the assistance of MCAs;
- The preparation of the terms of reference of the project «M-Banking Implementation and development in Moroccan Microfinance»;
- The production and dissemination of monthly dashboards and quarterly notes on the microfinance sector in Morocco.
- The design of a sectoral and MCA-based report related to the survey about the impact of Covid-19 on MCA staff. The survey was conducted from August 3-12, 2020, with the same CMS partners mentioned above;

SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

TRAINING AND QUALIFICATION CENTERS FOR HANDICRAFT TRADES (CQFMA)



The 2020 activity of the CQFMAs was strongly impacted by the context of the pandemic and the confinement measures. Since March 16, 2020, the CQFMA three regional structures (Fez, Salé and Marrakech) have suspended their activities, to be reinstated in November 2020, with the directive to extend the learning programs until June 2021 (instead of December 2020). This decision is justified by the specificity of the training, which is mainly based on in-person technical learning classes, in situ (20% - theoretical courses

and practical work) and in external environment (80% - internships in handicraft companies and craftsmen's workshops). The same applies for the vocational integration component whose activity has been limited in terms of implementation timing and employment opportunities. As for the continuing education of artisans, it will resume its actions program as early as 2021. The data presented in this report reflect partial performance and levels of achievement that do not match CQFMA normal activity.



NUMBER OF TRAINEES BY TRAINING FIELD	FEZ CQFMA	SALÉ CQFMA	MARRAKECH CQFMA
Leather	55	-	15
Wood	84	30	55
Textile	327	396	705
Metals	79	36	101
Pottery	81	24	58
Plant material	3	14	5

Training program 2020

2020 ENROLLMENT STATUS	FEZ CQFMA		SALÉ CQFMA		MARRAKECH CQFMA	
Number of new entrants	538		500		922	
	304 Boys	234 Girls	217 Boys	283 Girls	249 Boys	673 Girls
Number of 2 nd year trainees	91		43		17	
	81 Boys	10 Girls	35 Boys	8 Girls	14 Boys	3 Girls
Overall number of trainees	2,111					





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