



ACTIVITY REPORT **2025**



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2025

A YEAR OF ACHIEVEMENTS

In 2025, the Foundation Mohammed V for Solidarity continued the implementation of its programs on a national scale, in accordance with **the High Directives of His Majesty King Mohammed VI, may God assist Him**. Leveraging its local presence and extensive experience, the Foundation deployed rapid, concrete, and sustainable solutions to human development challenges, continuously adapting its projects to the evolving needs of the population.

This mobilization resulted in a total financial commitment of over 946 million dirhams, nearly three-quarters of which was dedicated to humanitarian action, healthcare, and combating social vulnerability. Humanitarian interventions accounted for 37.3% of the Foundation's commitments, healthcare programs made up 28%, and initiatives to combat social vulnerability represented 12.6%, confirming the steadfast priority given to protecting the most vulnerable populations and sustainably improving their living conditions.

At the same time, the Foundation continued the rollout of intervention models based on proximity, innovation, and complementary actions. This strategic direction was notably reflected in the scaling up of the Connected Mobile Medical Units program – Foundation Mohammed V for Solidarity, which enhanced rural populations' access to specialized care. It was further demonstrated by the development of the new model for regional socio-medical complexes, the opening of new facilities within the network of the Mohammed VI National Centre for Persons with Disabilities, and the expansion of service offerings across various regions.

The economic integration of young people, women, and actors within the social and solidarity economy constituted another major pillar of the Foundation's action. Through the Insertion through Economic Activities Program and the Support and Accompaniment Program for Cooperatives—strengthened by a new partnership with the National Agency for the Regulation of Cannabis-Related Activities—the Foundation continued the development of mechanisms promoting access to employment, entrepreneurship, and the creation of income-generating activities. The network of Very Small Solidarity Businesses Centers fits fully into this strategy by offering integrated pathways for training, incubation, and entrepreneurial support, which are now open to future-oriented professions, particularly in the fields of digital technology and artificial intelligence. Through the complementarity of these mechanisms, the Foundation promotes the emergence of a true support chain that strengthens the capacities of project leaders, consolidates the sectors of the social and solidarity economy, and contributes to a more inclusive and sustainable territorial development.

The Foundation's efforts reaffirm their belief: solidarity is a sustainable investment in human capital. By combining proximity, innovative approach, and support throughout life journeys, this is not limited to responding to situations of vulnerability; it creates the conditions for sustainable autonomy, increased participation in economic and social life, and more inclusive development. Alongside its partners, the Foundation thus continues its contribution to building a more united and resilient society that generates more opportunities for everyone.



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THE HIGHLIGHTS

FEBRUARY 07 | TAN TAN

Large-scale medical-surgical deployment

From February 7 to 9, a major medical campaign was conducted near the Hassan II Provincial Hospital in Tan Tan. The setup, covering 14 medical specialties, included a significant surgical component within the hospital's operating blocks. Mobilizing hospital teams, as well as volunteer surgeons and doctors from the Agadir University Hospital Center (CHU) and the Action Urgence association, the campaign met an elevated need, with 8,269 medical interventions benefiting 4,392 people. In addition to specialized care, the campaign included 53 general and pediatric surgeries (including 11 cases detected following specialized consultations, particularly in gynecology and pediatrics), as well as 47 circumcisions for children from underprivileged families.



8,269
Medical
interventions

4,392
Beneficiary



FEBRUARY 21 | BERKANE

Strengthening specialized care for the local populations

From February 21 to 23, the Foundation continued its efforts to improve access to healthcare. The Foundation deployed a third campaign focused on specialized care and cataract surgery in the province of Berkane. Conducted simultaneously in Tafoughalt (located in a mountainous area 26 km from Berkane) and at the El Farabi Provincial Hospital in Oujda, the campaign resulted in 6,110 consultations and medical interventions, and provided 44 cataract surgeries, benefiting 2,816 people, including 1,071 women.

6,110
Consultations
and medical
interventions

2,816
Beneficiary

JANUARY 17 | ZAGORA

Launch of the 2025 medical campaigns

The Foundation launched its annual cycle of local campaigns in the province of Zagora. Linked to the UMMC - FMVS program, this campaign was dedicated to cataract surgery, to benefit people from the communes of Fezouata and Taghbalt. Active over two days at the Tinfou El Berrania unit site the campaign treated cataracts in 105 patients, including 61 women, and to perform 451 ophthalmic consultations in partnership with the Provincial Delegation of Health and Social Protection and the AMMS association.





MARCH 03 | 27TH EDITION
OF OPERATION RAMADAN

A launch chaired
by HRH Crown Prince Moulay El Hassan
and HRH Princess Lalla Khadija.

Upon High Instructions of **His Majesty King Mohammed VI, may God assist Him**, HRH Crown Prince Moulay El Hassan and HRH Princess Lalla Khadija launched the national food support operation «Ramadan 1446» in Rabat. Implemented annually by the Foundation on the occasion of the holy month of Ramadan, this year's edition was distinguished by the use of the Unified Social Register for the first time. The Ministry of Interior-led Register updates the lists of households who benefit, numbering one million.



MARCH 20 | TAOUNATE

Multidisciplinary campaign
and cataract surgeries
– special Ramadan programming

8,587
Consultations
and medical interventions

From March 20 to 22, during the month of Ramadan, the Foundation organized a multidisciplinary campaign for the people of 11 communes in the province of Taounate. This campaign aimed to strengthen access to specialized healthcare and ensure the delivery of cataract surgeries. Deployed across two sites—Bouhouda, located 17 km from Taounate for the multidisciplinary component, and the Taounate provincial hospital for surgical interventions, the campaign saw 8,587 consultations and medical interventions, including 129 cataract surgeries, benefiting 3,613 people, among whom were 2,380 women.



APRIL 22 | DRÂA-TAFILALET

Strengthened support
for project leaders

195
Project leaders
7 million dirhams
commitment

Following the integration of the Drâa-Tafilalet region into the PIAE in 2023, the Foundation organized a professional equipment handover ceremony in Errachidia. This project benefited the second class of 90 young entrepreneurs, out of the 195 project leaders supported in the region. With a total amount of 7 million dirhams, this commitment supported the launch of new activities as well as the strengthened existing projects, promoting the economic inclusion of young people in the region.



MAY 30 | IFRANE

Continuation of cataract surgeries

On May 30 and 31, the Foundation led a cataract surgery campaign for the people from twelve communes within the provinces of Ifrane and Azrou. This campaign is part of an ongoing identification program carried out beforehand by the Foundation's mobile ophthalmology unit on May 7 and 8. This outreach program took place at the UMMC – Mohammed V Foundation for Solidarity in Sidi El Makhfi, the Ifrane CHP, as well as in Ifrane center, Sidi El Makhfi, Timahdit, and Azrou. In total, 911 ophthalmological consultations and check-ups were performed, allowing for the surgical care of 143 patients, including 68 women at the Ifrane CHP.

911
Ophthalmological
consultations
and check-ups
were performed



25th Edition

4,064,260
Moroccans Residing Abroad
welcomed between June 10 and September 15

JUNE 10 | MARHABA

Launch of Operation Marhaba:
25 years of service to Moroccans
Living Abroad

Placed under the Effective Presidency of **His Majesty King Mohammed VI, may God assist Him**, the 25th edition of Operation Marhaba was launched. It marked twenty-five years of a well-organized humanitarian welcome that has become an essential landmark for Moroccans Living Abroad upon their return to the country. Following High Royal Instructions, two new Marhaba spaces were opened at the Laâyoune and Dakhla airports, strengthening the national coverage of the operation and bringing the total number of welcome centers deployed in Morocco, Spain, France, and Italy to 26.



JULY 04 |

Commissioning of
13 new Centers
following High Royal
Instructions

In accordance with High Royal Instructions, the Foundation launched the start of activity for 13 new centers in 8 prefectures and provinces of the Kingdom, including Salé, Casablanca, Al Hoceima, Béni Mellal, and Chefchaouen. Representing a total investment of 356.6 million dirhams, these Centers strengthen the national network in the fields of specialized health, disability, and vocational training for young people. The setup notably includes a CMP in Salé Tabriquet, three addictology centers, a new section of the CNMH in Béni Mellal, as well as six training centers dedicated to trades such as electricity, industrial maintenance, catering, sewing, and personal services, in addition to a socio-educational center.



JULY 30 |

Mobilization for the civilian populations of Gaza

Upon **High Royal** Instructions, the Foundation, alongside the AMCI and the FAR Health Services Inspection, activated emergency humanitarian aid for the Gaza Strip. Deployed between July 30 and August 5, via an exceptional airlift and land corridor, this unique operation enabled the delivery by FAR means of more than 200 tons of vital aid (food, infant products, medical-surgical equipment, medicine, blankets, and tents), largely financed by the Sovereign's personal funds.



AUGUST 18 |

Continuation of international solidarity with Palestine

A second shipment of humanitarian aid was sent to the Gaza Strip, following the High Instructions of **His Majesty King Mohammed VI**, Chairman of the Al-Qods Committee as part of ongoing solidarity with Palestine. Mobilized using the same special delivery system, this operation consisted of 95 tons of essential foodstuffs, products for children, and medicine. This new intervention aimed to support Palestinian civilian populations, continuing the humanitarian effort already underway.



OCTOBER 01 | MÉDIOUNA

HM King Mohammed VI launched construction of a major medical-social complex

His Majesty King Mohammed VI, may God assist Him, inaugurated construction works for a regional hosting and psychosocial rehabilitation facility for people with mental and psychological disorders in Sidi Hajjaj Oued Hassar, within the province of Médiouna. Led by the Foundation, this building project commits an investment of 300 million dirhams. It aims to provide care for people with mental and psychological disorders through an integrated system combining social protection, medical and therapeutic support, as well as skill-building. The complex will offer a secure and tailored environment designed to promote the social and family reintegration of the beneficiaries.

Investment of:
300
million
dirhams



SEPTEMBER 22 |

Signing of a partnership with ANRAC to support the structuring of the legal cannabis sector

418
Beneficiaries
of the training program

The Foundation signed a three-year partnership agreement with ANRAC aimed at supporting the deployment of a newly regulated and legalized sector: the cultivation and industrialization of legal cannabis. This partnership aims to support small producers and new operators, particularly cooperatives in the provinces of Chefchaouen, Taounate, and Al Hoceima, and to facilitate their integration into this new economic sector. The program is based on two complementary components: the upgrading of production units (construction, fitting-out, and equipment) and technical support through the strengthening of managerial and production skills. A first phase has been launched with construction projects for four production units, the unit layout of one cooperative and the implementation of a training program that has benefited 418 members from 40 cooperatives in the three provinces.



OCTOBER 14 | TAROUDANT

Young project leaders in the spotlight of the PIAE

Extending the deployment of the 2025 PIAE, the Foundation organized an equipment handover ceremony in Taroudant for the benefit of young project leaders in the province. There were 59 beneficiaries, including 25 TPE project leaders and 34 beneficiaries in AGR, covering varied sectors such as audiovisual, handicrafts, and services. Total funding of 4.8 million dirhams was committed for the acquisition of the equipment necessary to achieve these initiatives. This stage marked the launch of the second edition of the PIAE in the Souss-Massa region, implemented in partnership with the Regional Council and ANDZOA.



DECEMBER 05 | ES-SMARA

Conclusion of the medical campaign program

Es-Smara hosted the program's last medical-surgical campaign of the year. The campaign aimed to provide access to surgical procedures and specialized consultations for underprivileged people. Several specialties were mobilized, including pediatrics, gynecology, cardiology, ophthalmology, and dental care, with the support of the Foundation's mobile medical units and the AMMS surgical unit. In total, 5,694 consultations and medical interventions were performed for 2,528 beneficiaries, including 1,895 women, as well as 147 surgical interventions, covering 80 pediatric surgeries, 21 general surgeries, and 46 cataract operations.

5,694
Consultations
and medical
interventions
2,528
Beneficiaries



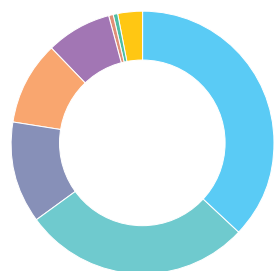
DECEMBER 18 |

Launch of the first interventions under Operation «Grand Froid»

Following the High Instructions of His Majesty King Mohammed VI, may God assist Him, the Foundation activated Operation «Extreme Cold» to assist populations affected by the drop of temperatures in the winter. Between December 18 and 25, the operation setup covered 27 provinces across seven regions, reaching 1,941 douars and 159 communes. More than 82,092 households received 2,800 tons of foodstuffs, blankets, and equipment. This exceptional mobilization was made possible thanks to the Foundation's coordination with the Ministry of the Interior, local authorities, the DGSS of the FAR, the Royal Gendarmerie and the support of the Department of Equipment to restore road access.

2,800 tons
of foodstuffs, blankets,
and equipment
82,092
Beneficiary households

KEY FIGURES 2025



946.1 million dirhams

Total financial commitments 2025

Humanitarian

353

million dirhams

Health

265.7

million dirhams

Fight against Precariousness

120.1

million dirhams

Economic Inclusion

97

million dirhams

Training & Employment

71.5

millions de dirhams

Disability

6

million dirhams

Support for Social Actors

5.9

million dirhams

Other Solidarity Actions

26.9

million dirhams



2025 ACTION PROGRAMS

CENTER-RELATED PROJECTS

13 Centers commissioned

- Training & Employment
- Disability
- Fight against precariousness
- Health

Al Hoceima
Béni Mellal
Casablanca
Chefchaouen
Médiouna
Oujda
Kénitra
Salé

1 New project initiated

- Health
- Fight against precariousness

Médiouna

MEDICAL-HUMANITARIAN OPERATIONS

27th Edition
of the Food Support Operation Ramadan

25th Edition
of Operation Marhaba
Welcoming Moroccans Residing Abroad

6 Medical-surgical campaigns
conducted across 8 provinces

1 Activation
of “Opération Grand Froid”
deployed across 27 provinces in 7 regions

ECONOMIC INCLUSION

PIAE

991 Projects selected

PAAC

97 Projects launched
benefitting 155 local and craft
cooperatives

1 New three-year program
supporting the local producer
in the legal cannabis sector
45 Beneficiary cooperatives

NUMBER OF BENEFICIARIES



TRAINING AND EMPLOYMENT

32,249 Young trainees were admitted to training and professional qualification centers

SUPPORT FOR EDUCATION

7,503 Young girls and students were accommodated in residences and boarding schools

6,616 Children were supervised in dedicated preschool spaces within social and training centers

SOCIO-EDUCATIONAL AND CULTURAL SUPPORT

71,614 Children and youth received educational, cultural, and sporting support

11,897 Women benefited from the services of socio-educational and skill-building centers

ECONOMIC INCLUSION

1,400 Projects and cooperatives were supported for the creation or development of their projects

5,292 Members of associations and economic actors benefited from continuing education programs

HEALTH AND DISABILITY

15,350 People were cared for during various medical-surgical campaigns

97,423 People with disabilities were supported in specialized centers and the CNMH national network

181,892 People were cared for in medical centers and specialized centers

418,371 People from rural areas benefited from services provided by the UMMC - FMVS

HUMANITARIAN

5 million People from rural and disadvantaged backgrounds received Ramadan food support

4,064,260 Moroccans Living Abroad were welcomed during the 2025 edition of Operation Marhaba

88,441 People benefited from Marhaba social and medical assistance

82,092 Households from 1,941 douars (villages) across 27 provinces in seven regions received support to combat the effects of the cold.



ANNUAL FINANCIAL PROJECT COMMITMENTS



PROJECTS LAUNCHED BY HIS MAJESTY KING MOHAMMED VI, MAY GOD ASSIST HIM

PROJECT NAME	LOCATION		COST IN MDH	PARTNERS
Regional Hosting and Psychosocial Rehabilitation Facility for People with Mental and Psychological Disorders	Médiouna	Sidi Hajjaj Oued Hassar	300	- Ministry of Health and Social Protection - Ministry of Solidarity, Social Integration and the Family - Regional Council of Casablanca-Settat - Prefectural Council of Casablanca - Casablanca City Council - Provincial Council of Médiouna - INDH Prefectural Committees of Casablanca

PROJECTS COMMISSIONED

PROJECT NAME	PROVINCE	LOCATION	COST IN MDH	PARTNERS
Community Medical Center - Foundation Mohammed V for Solidarity	Salé	Tabriquet	85.5	- Ministry of Health and Social Protection - Regional Council of Rabat
Mohammed VI National Center for the Disabled - Regional Section of Béni Mellal	Béni Mellal	Béni Mellal	30	- Ministry of Health and Social Protection - Ministry of National Education, Preschool and Sports - Regional Council of Béni Mellal - Provincial Council of Béni Mellal - Office of Vocational Training and Work Promotion - General Directorate of Social Services of the FAR - Civil Protection - Auxiliary Forces
Hemodialysis Center	Nador	El Aroui	10	- Ministry of Health and Social Protection - Regional Council of the Oriental
Addictology Center	Béni Mellal	Béni Mellal	4.5	- Ministry of Health and Social Protection - Regional Association of Health Support
Training Center for Metalworking and Welding Professions	Médiouna	Tit Mellil	94	Office of Vocational Training and Work Promotion
Training Center for Agricultural Professions	Kénitra	Souk El Arbaa	34	Office of Vocational Training and Work Promotion
Training Center for Electricity and Electronics Professions	Casablanca	Sidi Othmane	32.5	Office of Vocational Training and Work Promotion
Training Center for Service Sector Professions		L'Oasis	25	Office of Vocational Training and Work Promotion
Training Center for Tourism Sector Professions	Chefchaouen	Chefchaouen	15.2	- Ministry of Tourism - Office of Vocational Training and Work Promotion - Regional Council of Tanger - Tétouan - Al Hoceima
Socio-educational Center	Al Hoceima	Izemouren	3.5	- Regional Council of Tanger - Tétouan - Al Hoceima - Moroccan Association for Combating School Dropout and Supporting Youth

CENTERS UNDER STUDY OR IN CONSTRUCTION PHASE

PROJECT NAME	PROVINCE	LOCATION	COST IN MDH	PROJECT STATUS
Community Medical Centers - Foundation Mohammed V for Solidarity	Fès	Doukkarate	105	Ongoing engineering studies
	Tanger	El Mers	85	
Primary Health Care Center	Rabat	Sidi Fateh	55	Fitting-out work
Al Farah Primary Health Care Center	Rabat	Youssoufia	5.5	Under construction
Diabetes Center	M'Diq - Fnideq	M'Diq	8	Under construction
Addictology Centers	M'Diq - Fnideq	Fnideq	7	Under construction
		Khénifra	10	Ongoing engineering studies
Training Center for Maritime Professions	Al Hoceima		20	Under construction
Training Center for Agricultural Professions	Jerada	CT Ain Bni Mathar	16	Under construction
Majour Social Complexes	Agadir	Taddart	135.3	Ongoing engineering studies
	Rabat	Tamesna	250	
Women's Center	Tétouan		6	Ongoing engineering studies
Artistic Development Center	Larache		6	Ongoing engineering studies

FOCUS ON PROJECT CENTERS

2025 saw sustained activity surrounding center projects deployed across the various regions of the Kingdom, highlighting the local roots of the community-based programs led by the Foundation for the most vulnerable populations and remote areas. Progress can be seen in the strengthened network of centers dedicated to medical care, socio-educational support, and professional integration.

Among the highlights of the year was the launch, by **His Majesty King Mohammed VI, may God assist him**, of construction work for the Regional hosting and psychosocial rehabilitation facility for people with mental and psychological disorders in Médiouna. This large-scale project is intended to constitute a flagship integrated center for medical and psycho-social care in the Greater Casablanca region.

The year also saw the commissioning of thirteen new centers designed to meet specific needs identified at the local level. For the first time in their respective regions, several of these establishments introduced specialized support systems which expanded access for target populations to essential local services and strengthened territorial equity in terms of social infrastructure.

This focus highlights the main achievements initiated or commissioned in 2025, as well as new projects that entered the study phase during the year. Operations already under development during previous years are not included here.



His Majesty King Mohammed VI -
Launch of the Regional Hosting and Psychosocial Rehabilitation
Facilities for People with Mental and Psychological Disorders
- Médiouna

Health



REGIONAL HOSTING AND PSYCHOSOCIAL REHABILITATION FACILITY FOR PEOPLE WITH MENTAL AND PSYCHOLOGICAL DISORDERS - MÉDIOUNA

Launched on October 1, by **His Majesty King Mohammed VI, may God assist him**, in Sidi Hajjaj Oued Hassar, this new solidarity project is a unique initiative designed for psychologically fragile and socially vulnerable people, particularly those suffering from mental or psychological disorders.

Led by the Foundation, it is part of a new generation of centers with medical-social projects that address the needs of various categories of people suffering from social isolation or mental disorders. These projects are based on the creation of large-scale complexes, in terms of their physical size, their components, and the investment committed. They have coordinated sets of support mechanisms: social protection, medical and psychological support, social skill-building, and promote sporting and cultural activities. The goal is to offer a tailored therapeutic path for each type of person within a protected and supervised environment conducive to rehabilitation.

The complex, which will be built on an 8-hectare site, will consist of: A Housing Center with a capacity of 396 beds, including 84 for women. A Therapeutic Workshop and Training Pavilion housing support group rooms, psychologist and psychiatrist offices, sports facilities, occupational therapy, observation and rest rooms, a hair salon, training spaces, as well as painting, music, and theater workshops, plus a library. A Health Hub including rooms for psycho-education and therapeutic education, general medicine consultations, psychiatry, psychology, dental care, and observation. Additional Facilities include an operations pavilion (kitchen, refectory, laundry), an educational farm, sports fields, and administrative outbuildings. This project will be completed within 24 months.

Two other projects of the same nature were initiated in Tamesna (Prefecture of Skhirat – Témara) and Agadir in 2023 and 2024, respectively, and are currently in the study phase.

Project Cost:

300
million dirhams

Partners:

- Ministry of Health and Social Protection
- Ministry of Solidarity, Social Integration and the Family
- Regional Council of Casablanca-Settat
- Prefectural Council of Casablanca
- Casablanca City Council
- Provincial Council of Médiouna
- INDH Prefectural Committees of Casablanca

Health



REGIONAL HOSTING AND REHABILITATION COMPLEX FOR PEOPLE IN VULNERABLE SITUATIONS – AGADIR

Project Cost:
135.5
million dirhams

- Partners:
- Ministry of Health and Social Protection
 - Ministry of Youth, Culture and Communication
 - Ministry of Solidarity, Social Development, Equality and the Family
 - Souss Massa Regional Council • Agadir Ida Outanane Municipality
 - INDH Prefectural Committees of Agadir Ida Outanane, Inezgane Ait Melloul, Chtouka Ait Baha, Tiznit, Taroudant and Tata
 - National Agency for the Development of Oasis Zones and the Argan Tree
 - Fondation du Sud



MAJOR SOCIAL COMPLEX OF RABAT IN TAMESNA

Project Cost:
250
million dirhams

- Partners:
- Wilaya of Rabat-Salé-Kénitra
 - Ministry of Health and Social Protection
 - Ministry of Culture, Youth and Communication
 - Ministry of Economy and Finance
 - Office of Vocational Training and Labor Promotion



COMMUNITY MEDICAL CENTER – MOHAMMED V FOUNDATION FOR SOLIDARITY OF SALÉ TABRIQUET

Project Cost:
85.5
million dirhams

- Partners:
- Ministry of Health and Social Protection
 - Regional Council of Rabat

The July opening of the Salé Tabriquet CMP was a new milestone in the rollout of the national CMP program, with six units now operational out of the twelve planned. Since the program's launch in 2016 and the entry into operations of the first two centers in 2019 in Rabat and Casablanca, the Foundation has continued to expand the network at a steady pace. The remaining six projects are currently under construction, most of them at an advanced stage of completion and equipment, while the second units in Tanger and Fès remain in the study phase.

Implemented in partnership with the Ministry of Health and Social Protection, this program mobilizes significant resources to provide high-density urban areas with next-generation medical facilities. These centers are designed to offer people comprehensive, accessible care available close to where they live.

Designed according to this strategic plan, the Salé Tabriquet CMP has an annual capacity of 70,000 patients. It provides access to emergency care as well as a diverse range of consultations and general, specialized, and dental care. The center also covers maternal and child health, through maternity and primary care services, and includes a surgical block with operating rooms and a 26-bed hospitalization unit, complemented by imaging, medical analysis, and pharmacy services.

Between July and December 2025, the CMP provided care for 14,920 people.

NATIONAL CMP PROGRAM
2025 STATUS

Agadir	1 CMP	In the equipping phase
Casablanca	2 CMP	1 operational since 2019 in Sidi Moumen and the second in the completion phase
Fès	2 CMP	1 Completed and the second in the completed studies phase
Marrakech	1 CMP	In the completion phase
Rabat	1 CMP	Operational since 2019
Salé	1 CMP	Operational in 2025
Tanger	2 CMP	1 operational since 2022 in Bni Makada and the second under study
Témara	1 CMP	Operational since 2022
Ville Nouvelle Errahma	1 CMP	Operational since 2023

Health



EL AROUI HEMODIALYSIS CENTER
- NADOR

Project Cost:

10

million dirhams

Partners:

- Ministry of Health and Social Protection
- Regional Council of the Oriental

The El Aroui hemodialysis center is part of the projects carried out by the Foundation aimed at strengthening local healthcare infrastructure and improving access to specialized care in the Nador region. Built near the Mohammed VI Hospital of Al Aroui, this facility complements the city's hospital services and ensures appropriate care for patients suffering from kidney failure, particularly those from disadvantaged backgrounds.

Organized over three stratas, the establishment includes the technical installations necessary for its operation, notably a water treatment unit, storage areas, and a biomedical workshop. The medical spaces include a dedicated six-station unit for urgent cases, a ten-station main hemodialysis room, medical offices, an ultrasound room, as well as a pharmacy and service areas.

Commissioned in July 2025, the center has a capacity of 16 hemodialysis stations and currently provides follow-up care for 24 patients.

THE NATIONAL PROGRAM
TO COMBAT ADDICTIVE BEHAVIORS

Launched by the Foundation in 2010, the national program for combating addiction is now a flagship program dedicated to the care and socio-professional reintegration of young people facing addictions. Structured around local addictology centers, it relies on an integrated approach combining the Ministry of Health and Social Protection for medical care and specialized associations for therapeutic, psychological, and social support.

Supported by the ongoing efforts of its partners, the program has developed to include 17 operational

centers nationally. Each year, several thousand young people benefit from tailored support which is reinforced by the introduction of methadone substitution treatment.

The year 2025 saw the opening of the Béni Mellal addictology center, the first of its kind in the city. This new facility offers young people specialized care and an adapted rehabilitation pathway. At the end of 2025, 164 beneficiaries were regularly followed by medical and associative teams.

2025 STATUS

15 Cities covered

- Agadir • Al Hoceima
- Béni Mellal • Benslimane
- Casablanca • Chefchaouen
- Fès • Khénifra • Marrakech
- M'Diq • Meknès • Nador
- Rabat – Salé • Tanger

21 Addiction Centers

- 17 operational
- 2 completed
- 1 in the study phase
- 1 under construction



BÉNI MELLAL
- ADDICTOLOGY CENTER

Project Cost:

4,5

million dirhams

Partners :

- Ministry of Health and Social Protection
- Regional Association for Health Support

Disability



THE MOHAMMED VI NATIONAL CENTER FOR THE DISABLED - REGIONAL SECTION OF BÉNI MELLAL

With the opening of the regional section of the CNMH in Béni Mellal, the Foundation continues the deployment of the network, of which this constitutes the ninth facility since its creation in 2006. Built according to the CNMH model, the establishment offers children, youth, and adults with disabilities integrated care combining rehabilitation, education, sport, training, professional integration, and family support.

Commissioned in July 2025 under High Royal Instructions, this new facility strengthens access to specialized local services in a region where the prevalence of disability exceeds the national average.

With a capacity of 300 beneficiaries and fully operational since August 2025, the center already had 218 registered individuals by the end of December.

Project cost:

30

million dirhams

Partners:

- Ministry of Health and Social Protection
- Ministry of National Education, Preschool and Sports
- Regional Council of Béni Mellal
- Provincial Council of Béni Mellal
- Office of Vocational Training and Work Promotion
- General Directorate of Social Services of the FAR
- Civil Protection • Auxiliary Forces

Training And Employment

THE VOCATIONAL TRAINING CENTERS

Economic integration of young people, particularly those from disadvantaged backgrounds, is among the Foundation's priorities. Enacted on a national scale in partnership with the OFPPT, the multidisciplinary specialized training centers aim to align qualifications with the skill-based needs of regions and promising economic sectors. For several years, it has relied on a new generation of facilities equipped with modern tools and educational approaches that integrate new technologies, in order to improve the employability of young people and facilitate their sustainable integration into the labor market.

The Foundation commissioned five new centers in 2025, under High Royal Instructions, in Casablanca, Chefchaouen, and Souk El Arbaa. These centers are focused on fields with high employment potential — hospitality and tourism, metalworking and welding, agriculture, service sector professions, as well as electricity and electronics; these centers support the needs of strategic growth sectors, notably tourism and construction.

Open to young high school graduates or those with a secondary education level, they offer certificate and diploma programs lasting one to two years. For the 2025-2026 academic year, 1,251 trainees, nearly a third of whom are young women, were enrolled out of a global capacity of 3,436 training slots.



TRAINING CENTER FOR ELECTRICITY AND ELECTRONICS PROFESSIONS OF SIDI OTHMANE - CASABLANCA

Project Cost:

32,5

million dirhams

Partner:

- Office of Vocational Training and Work Promotion



TRAINING CENTER FOR METALWORKING AND WELDING PROFESSIONS OF TIT MELLIL - CASABLANCA

Project Cost:

94

million dirhams

Partner:

- Office of Vocational Training and Work Promotion



CENTRE DE FORMATION DANS LES MÉTIERS TERTIAIRES DE L'OASIS - CASABLANCA

Project Cost:

25

million dirhams

Partner:

- Office of Vocational Training and Work Promotion

Training And Employment



TRAINING CENTER FOR AGRICULTURAL PROFESSIONS - SOUK LARBAA

Project Cost:

34

million dirhams

Partner:

- Office of Vocational Training and Work Promotion



TRAINING CENTER FOR TOURISM PROFESSIONS - CHEFCHAOUEN

Project Cost:

15.2

million dirhams

Partners:

- Ministry of Tourism
- Office of Vocational Training and Work Promotion
- Regional Council of Tanger - Tétouan – Al Hoceima

Fighting against Precariousness



SOCIO-EDUCATIONAL CENTER OF IZEMOUREN

Located in the heart of the rural commune of Izemouren, 13 km from Al Hoceima, this new socio-educational center supports local youth and youth from the surrounding douars in a space dedicated to learning, personal fulfillment, as well as the development of their skills. Through its integration-support training workshops (cooking and hairdressing), its music space, its multimedia room, its library, and its academic support system, it contributes to broadening the perspectives of young people and strengthening their chances of accessing employment.

With a capacity of 200 participants, the center recorded the registration of 135 young people upon its opening in September 2025.

Project Cost:

3.5

million dirhams

Partners:

- Regional Council of Tanger – Tétouan – Al Hoceima
- Moroccan Association for Combating School Dropout and Supporting Youth



2025 ACTION PROGRAMS

HEALTH	40
ECONOMIC INTEGRATION	46
HUMANITARIAN	52
SUPPORT FOR SOCIAL ACTORS	60

In addition to its training center programs, the Foundation continued implementing its local projects to meet social, health, economic, and humanitarian needs. Some of these are long-term initiatives, while others are mobilized on an ad hoc basis in response to specific or critical situations.

Alongside the flagship operations of Ramadan food support and the Marhaba Operation, the year 2025 saw the launch of a first of its kind program for cooperatives in the legal cannabis sector in partnership with ANRAC. The Program is based on training and technical guidance over the course of three years. 2025 also saw the reactivation of the «Grand Froid» operation in response to particularly harsh weather conditions, while humanitarian aid for the Palestinian people continued in the face of the critical situation in the Gaza Strip.

The Foundation’s recurring programs, notably the PIAE, the PAAC, and the medical campaigns, continued and strengthened their impact among people in need. Furthermore, the year 2025 was a pivotal moment for the UMMC-FMVS program. The UMMC-FMVS implemented building improvements, opening a new phase of development and scaling up of the system to serve access to local healthcare.

THE UMMC – FMVS PROGRAM



After completing the rollout of the one hundred units between 2023 and 2024 and in light of the initial lessons-learned from the program evaluation conducted at the end of 2024, the Foundation initiated a new consolidation phase for the system in 2025. This approach is part of a process of continuous improvement of the service provided to people, strengthening local care, and optimizing the impact of projects on the ground.

GENERAL DEPLOYMENT OF UMMC – FMVS



Béni Mellal – Khénifra	3 provinces	9 Units
Casablanca – Settat	2 provinces	3 Units
Drâa – Tafilalet	5 provinces	16 Units
Fès – Meknès	6 provinces	14 Units
Marrakech – Safi	7 provinces	23 Units
Oriental	7 provinces	14 Units
Rabat – Salé – Kénitra	2 provinces	3 Units
Souss – Massa	4 provinces	10 Units
Tanger – Tétouan – Al Hoceima	4 provinces	8 Units



Three major axes guided this evolution: improved access to care through the enrichment services offered and the reduced wait times for care; optimized territorial deployment of units to better meet the needs of populations; and strengthened synergies with public health to develop synergies that benefit patients suffering from chronic illnesses.

In order to bring services even closer to people living in very geographically dispersed areas, the Foundation has introduced a new way of doing business based on mobile operations. Tailored to specific demographic needs, this system allows UMMC – FMVS teams to move to gathering information identified in consultation

with local authorities and delegations from the Ministry of Health and Social Protection. Equipped with telemedicine kits, these teams offer the same services as those provided within the units, including tele-expertise.

Eleven kits have been used in thirteen units, in seven provinces: Essaouira, Errachidia, Sidi Kacem, Taroudant, Tata, Taza, and Tiznit. Implemented in October 2025, the use of the kits led to 217 field visits and the care of 7,481 people by the end of December, contributing to improved access to care for very isolated communities.

THE TELEMEDICINE KIT:

Medical Expertise As Close As Possible To Communities

Used for the first time in 2024 as part of the Marhaba operation, the telemedicine kit provides field teams with a multitude of connected medical technologies. Equipped with portable examination devices such as an otoscope, a dermatoscope, an iriscopes, or an ultrasound scanner, it allows specialized examinations to be performed directly with patients. Coupled with the tele-expertise capabilities of the UMMC – FMVS, it promotes rapid diagnosis, specialized medical opinions, and directing patients toward the most appropriate care options.



At the same time, the Foundation continued its efforts to optimize the program’s national reach. Performance analyses carried out in the field revealed a drop in attendance at certain units located in areas with low population density. In order to strengthen the efficiency of the system and bring services closer to population centers most exposed to difficulties in accessing care, a redeployment program was initiated. As a result, thirteen units were repositioned in three successive phases, carried out between January and November in eleven provinces belonging to the regions of Béni Mellal-Khénifra, Drâa-Tafilalet, Fès-Meknès, the Oriental, Rabat-Salé-Kénitra, Souss-Massa, and Tanger-Tétouan-Al Hoceima. The new locations were established at sites offering better accessibility to the local populations. The results that were observed saw success, with an average attendance increase of 133% in monthly activity, five of which saw their attendance more than triple after their redeployment.

The scaling up of the program also resulted in an increased pooling of resources in service of public health priorities. Alongside their usual missions of prevention, screening, and monitoring of chronic illnesses, the UMMC-FMVS teams were mobilized as part of Operation Riaya to cope with the effects of the “Grand Froid” weather that hit several regions of the Kingdom.

Between December 2024 and January 2025, eleven units were requested by the most affected provinces, notably Al Haouz, Béni Mellal, Chefchaouen, Khénifra, and Tata. In total, 32 visits benefited 3,133 people through general medicine consultations, tele-expertises, and screening campaigns. This complementarity also highlighted reinforced coordination with public health structures. Thanks to the mobilization of regional health directorates, 1,878 patients presenting pathologies requiring specialized care were referred to flagship facilities. More than half of the transferred cases involved tumors, pregnancy-related complications, or the after-effects of infections requiring treatment.

Finally, the UMMC - FMVS continued to play a central role in the preparation of local medical campaigns organized by the Foundation, particularly those dedicated to cataract surgery in rural areas. In Zagora and Taounate, they contributed to the identification and referral of a large portion of the beneficiaries cared for within the framework of multidisciplinary campaigns, allowing 4,064 patients to access care, including 234 cataract surgery operations. This link between the Foundation’s various systems reinforces pathways to care and maximizes the impact of outreach to people.

KEY FIGURES

Cumulative activity as of December 31, 2025

TOTAL TREATMENT INTERVENTIONS PROVIDED

591,437

- 418,371 General medicine consultations
- 105,528 Tele-expertise acts i.e. 25%
- 38,984 Healthcare interventions
- 2,710 Urgent transfers

SCREENINGS

382,186

- 259,649 High blood pressure treatments
- 73,875 Diabetes treatments
- 40,532 Breast cancer treatments
- 8,079 Cervical cancer treatments

NUMBER OF INDIVIDUAL PATIENTS WHO VISITED THE UMMC - FMVS IN 2025

245,962

Breakdown by sex:

- 66% Women
- 34% Men

Breakdown by age:

- Over 65 years old: 17%
- 25 – 65 years old: 54%
- 15-24 years old: 9%
- 7-14 years old: 11%
- 0 – 6 years old: 12%

THE LOCAL MEDICAL CAMPAIGNS PROGRAM



In 2025, the local medical campaigns program reaffirmed its ambition: to expand access to specialized care for people living in remote areas or facing limited medical access. Deployed in the provinces of Zagora, Tan-Tan, Berkane, Taounate, Ifrane, and Es-Smara, the six campaigns organized by the Foundation brought together institutional partners, medical associations, and volunteer healthcare professionals around tailor-made arrangements, adapted to local constraints.

Specially prepared temporary sites hosted multidisciplinary consultations, supported by the Foundation's mobile medical units. Surgical interventions, for their part, were carried out in partner hospitals or, when necessary, via mobile surgical units made available by partners. In total, nearly 13,600 people, including 8,576 women, benefited from this care.

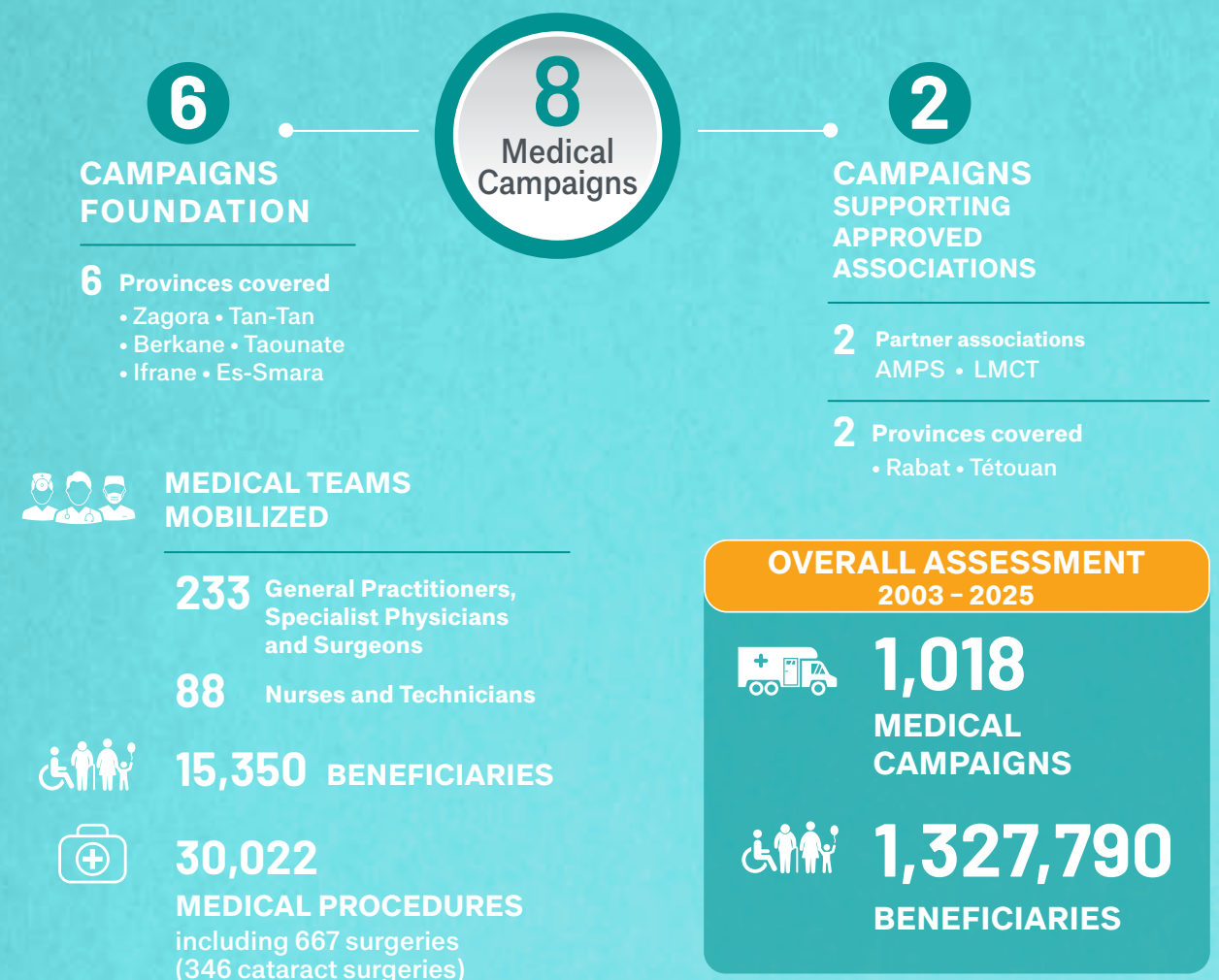
The Foundation also supported two campaigns led by partner medical associations, by making its mobile units, its human resources, and drug donations available to them.

These campaigns, one a multidisciplinary campaign and the other a tuberculosis screening action — allowed an additional 2,011 people to access healthcare services.

In the end, 15,350 people were provided with medical care in 2025 thanks to the medical actions carried out or supported by the Foundation.



DETAILED REPORT ON THE 2025 LOCAL MEDICAL CAMPAIGNS PROGRAM



PIAE THE INTEGRATION THROUGH ECONOMIC ACTIVITIES PROGRAM

NINTH COHORT 2025 – KEY RESULT INDICATORS



2025 was a milestone in the scaling up of the PIAE and saw an improved interest in the program and an unprecedented number of projects identified at the end of the selection campaigns. The program's digital platform, operational since 2022, recorded more than 40,000 applications during the various recruitment phases. This validated the growing reputation of the PIAE among young project leaders looking for support and development opportunities.

The momentum resulted in the selection of 991 projects, which is the largest volume recorded since the launch of the program, for a financial commitment of nearly 80 million dirhams. Particular attention was paid to economic initiatives led by women in rural areas, with the selection of 50 projects coming from the regions of Souss-Massa and Guelmim-Oued Noun. 2025 also saw the strengthening of the partnership with the city of Casablanca, where 361 projects were selected compared to 261 in 2024, reflecting a steady progression of the program across the Casablanca-Settat region. At the same time, the continued digital transformation of the PIAE, through the integration of new management tools, contributed to improving operational performance, reducing processing times, optimizing procurement processes, and strengthening the monitoring of funded projects.

991 SELECTED PROJECTS

80 million dirhams

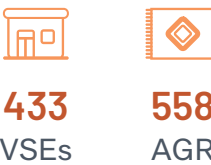
GLOBAL BUDGET ENVELOPE

772 Service Projects

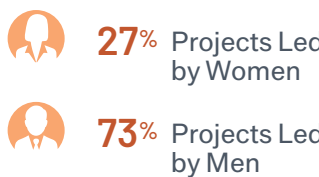
- 285 IT, Audiovisual, Graphics, and Digital
- 235 Construction
- 97 Tourism, catering and event
- 56 Hairdressing and Beauty
- 42 Consulting and Study
- 33 Automotive Mechanics
- 26 Green and Circular Economy

219 Production Projects
Crafts

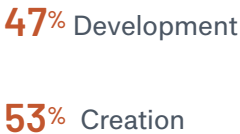
PROJECT TYPE



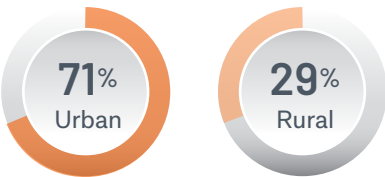
GENDER



STAGE OF ACTIVITY



LOCATION AREA



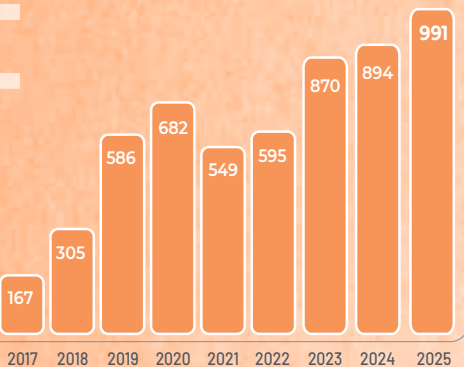
GEOGRAPHIC DISTRIBUTION

Casablanca - Settat	361
Souss-Massa	304
Rabat - Salé - Kénitra	197
Guelmim-Oued Noun	105
Fès - Meknès	24

PROGRESS REVIEW 2017 – 2024

PIAE

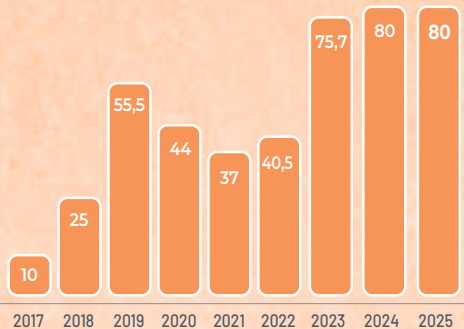
NUMBER OF PROJECTS SUPPORTED
5,639



Number of beneficiaries
13,839

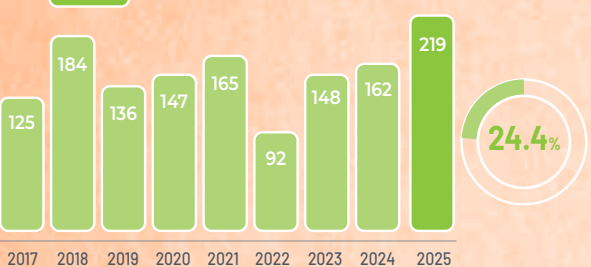
2017	1,197
2018	545
2019	1,034
2020	993
2021	1,496
2022	1,565
2023	2,218
2024	2,364
2025	2,427

TOTAL FINANCIAL COMMITMENTS
between 2017 and 2025
447.7 Million dirhams

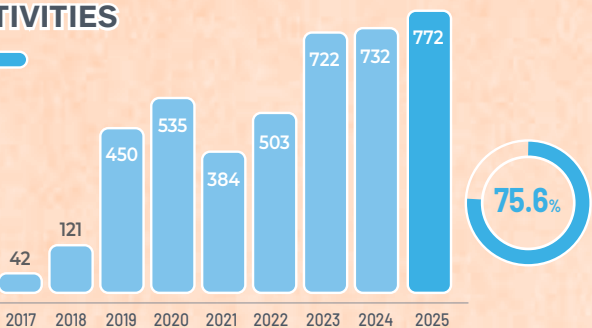


ACTIVITY AREA

OVERALL WORKFORCE OF ECONOMIC PRODUCTION ACTIVITIES



OVERALL WORKFORCE OF SERVICE ECONOMIC ACTIVITIES



THE SUPPORT PROGRAMS FOR COOPERATIVES



Support for cooperatives experienced sustained development in 2025, driven both by the continued support of the PAAC and by the implementation of the first projects initiated under the partnership concluded with ANRAC.

Under the PAAC, 97 new projects were selected for 155 cooperatives operating in the local products and handicrafts sectors, with a concentration of interventions across five regions. The financial year also saw the fulfillment of 2024 commitments through the start of operations for 15 local product value-enhancement groups, as well as the finalization of equipment and support for 49 handicraft cooperatives.

At the same time, the Foundation initiated the first actions planned under its collaboration with ANRAC to support the development of the legal cannabis sector. This partnership is structured around a modernization program for cooperatives and operators, as well as the construction of processing infrastructure designed to support the local value enhancement of production. It opens up a new field of intervention in favor of regulated economic activities that generate income and drive sustainable local development.

SUPPORT PROGRAM FOR COOPERATIVES OF PRODUCTION AND PROCESSING OF LEGAL CANNABIS



Since the regulatory framework entered into force, the sector has experienced rapid growth. Between 2023 and 2025, cultivated areas under the legal framework expanded from 192 to 4,729 hectares, while the number of farmers integrated into the regulated system grew from 430 to over 7,000 producers grouped within 430 cooperatives. This growth reflects the increasing adoption of the newly legal structure for cannabis production by local communities, improved economic benefits, and integration into the formal economy.

Due to robust sector growth, the Foundation and ANRAC established a partnership on September 22, 2025, intended to support sustainable development. This initiative mobilizes the Foundation's expertise in economic integration, the structuring of production organizations, and support for income-generating activities.

The partnership is built upon two complementary pillars. The first pillar focuses on the professionalization of production cooperatives and processing operators. This pillar includes a training and technical assistance program designed to promote good agricultural and industrial practices, consolidate the governance of cooperative structures, and encourage the adoption of national and international standards for quality, traceability, and safety.

The second pillar relates to the construction of legal cannabis processing units dedicated to the production of high value-added derivatives, notably cannabidiol (CBD). Within this framework, the Foundation acts as the project manager for a program involving six units established in the provinces of Al Hoceima and Chefchaouen. These infrastructures are an essential lever to improve local value-added production, the improvement of farmer incomes, and the progressive integration of Morocco into international value chains for cannabis for medical, pharmaceutical, and cosmetic use.

2025 PROGRAM

COMMITTED BUDGET

28.58 million dirhams

Technical, organizational, and governance support and training cycle

40 PRODUCTION AND PROCESSING COOPERATIVES AND OPERATORS

418 Members | 17 Sessions | 102 Training hours

Provinces : • Chefchaouen • Al Hoceima • Taounate

Construction, fit-out, and equipping of processing units

5 COOPERATIVES located in the communes of Sidi Boutmim and Bni Boufrah - Province of Al Hoceima

PAAC SUPPORT AND ACCOMPANIMENT PROGRAM FOR COOPERATIVES



LOCATION OF ESTABLISHED COOPERATIVES

	Handicrafts	Local Products
Casablanca - Settat Region Provinces : Benslimane, El Jadida, Médiouna, Mohammedia, Nouaceur, Settat, Sidi Bennour	53	86
Souss - Massa Region Provinces : Agadir Ida Outanane, Inezgane, Ait Melloul, Taroudant, Tata, Tiznit		16

SECTORS AND ACTIVITIES OF THE COOPERATIVES

- Handicrafts**
 - Leather goods
 - Traditional weaving
 - Carpets
 - Pottery and ceramics
 - Basketry
 - Modern and traditional tailoring
 - Woodwork
 - Jewelry
 - Precious metal goldsmithing
- Local products**
 - Food and cosmetic argan oil
 - Amlou
 - Dates and their derivatives
 - Henna
 - Aromatic and medicinal plants
 - Essential and vegetable oils
 - Grains
 - Legumes
 - Doukkali smen (aged butter)
 - Spices
 - Honey and its derivatives

WRAP UP OF 2024 COMMITMENTS

15 LOCAL PRODUCT GROUPS

REGIONS

- Casablanca - Settat
- Rabat - Salé - Kénitra
- Souss-Massa

SECTORS

- Argan and its derivatives
- Amlou
- Dates and their derivatives
- Henna
- Essential oils
- Aromatic and medicinal plants
- Doukkali smen
- Spices
- Honey and derivatives
- Grains
- Legumes

20 LOCAL COOPERATIVES

- Start of operations for 20 cooperatives after obtaining ONSSA authorization
- Completion of the construction work and equipping of 6 production units (4 in Casablanca – Settat Region and 2 in Rabat – Salé – Kénitra Region)
- Completion of the fitting out and equipping of production units for 9 cooperatives from Souss-Massa Region
- Technical assistance and training plan in organization and management
- Total of 291 days of support

49 HANDICRAFT COOPERATIVES

REGIONS

- Casablanca - Settat
- Tanger - Tétouan
- Al Hoceima

SECTORS

- Modern and traditional tailoring
- woodwork
- jewelry
- candles
- carpets
- basketry
- traditional weaving

- Equipment of the different production units
- Technical assistance and training plan in organization and management
- Total of 131 days of support

2025 PROGRAM

New commitments for the 2025 financial year

PAAC 155 SELECTED COOPERATIVES

15 million dirhams

COMMITTED BUDGET ENVELOPE

SUPPORT FRAMEWORK

53 HANDICRAFT COOPERATIVES 460 Members

- Sector development program
- Granting of equipment
- Technical support
- 135 days of training

102 LOCAL PRODUCT COOPERATIVES 1,274 Members 44 Projects

- Construction of 12 value-enhancement units operating in Casablanca – Settat Region
- Upgrading and equipping of these 12 value-enhancement units
- Fitting out of 32 various value-enhancement units, operating in Casablanca – Settat and Sous-Massa regions, in accordance with ONSSA health standards
- A total of 484 days of training for technical support and skill-building for the members of the groups

OPERATION "GRAND FROID"



In the face of the extremely cold temperatures that hit vast mountainous areas of the Kingdom at the end of 2025, the Foundation was mobilized, following High Royal Instructions, to provide an emergency humanitarian response to the most impacted communities. Reactivated for the first time since 2023, Operation "Grand Froid" made it possible to deploy a major assistance system in a brief timeframe for the benefit of households living in territories particularly vulnerable to harsh winter conditions.

Starting on December 18, the Foundation initiated its first interventions in nine of the most affected provinces: Al Haouz, Azilal, Khénifra, Taroudant, Tinghir, and Chichaoua. Organized from logistics hubs set up in provincial capitals, the operation successfully delivered aid to high-altitude communes and isolated douars (villages), which are often located several hours away from urban centers.

Given the scale of the need, the scope of the operation was quickly expanded to eighteen additional provinces belonging to the Fès-Meknès, Oriental, and Tanger-Tétouan-Al Hoceima regions.

In the span of eight days, the Foundation covered 27 provinces across seven regions, demonstrating an exceptionally remarkable capacity for mobilization and deployment. In total, 82,092 households from 1,941 douars within 159 communes received support consisting of essential food supplies and blankets. More than 2,800 tons of humanitarian aid were distributed across 267 distribution points.

The success of this operation relied on close coordination with the Ministry of the Interior, local territorial authorities, the Royal Armed Forces, the Royal Gendarmerie, and equipment and logistics services, whose interventions made it possible to restore access to several snowbound areas.



8 DAYS
OF FIELD OPERATION
Decembre 18 to 26

7 REGIONS

- 27** Provinces
- 1.941** Douars
- 159** Communes
- 267** Distribution points

82.092
BENEFICIARY
HOUSEHOLDS

RAMADAN FOOD
SUPPORT OPERATION



27TH EDITION
OF OPERATION
RAMADAN

The 2025 edition of the Ramadan operation, carried out upon High Instructions of **His Majesty King Mohammed VI, may God assist Him**, was launched by **HRH Crown Prince Moulay El Hassan** and **HRH Princess Lalla Khadija**. Implemented by the Foundation, the operation benefited one million households, representing nearly five million people across the Kingdom, primarily widows, the elderly, and people with disabilities.

A budget of 330 million dirhams was committed, and the operation enabled the distribution of more than 34,000 tons of essential food supplies to the most vulnerable communities. The operation covered 1,304 communes, including 1,054 in rural areas, where 74% of the needy households reside.

The Ramadan 1446 food support operation was also special because the updated RSU beneficiary lists were used for the first time. In accordance with High Royal Orientations, this development made it possible

to strengthen the targeting of eligible households based on objective and nationally harmonized socio-economic criteria.

The implementation of the operation relied on a major mobilization of the Foundation's human and logistical resources, conducted in coordination with local territorial authorities and numerous institutional partners. Monitoring systems deployed at the provincial and local levels ensured the smooth running of the distributions, while competent bodies ensured the quality and compliance of the food products.

Because of its scale, its national coverage, and the evolution of its targeting mechanisms, the Ramadan operation remains one of the main solidarity actions conducted annually by the Foundation for the most vulnerable communities.

OPERATION MARHABA FOR THE RECEPTION OF MOROCCANS RESIDING ABROAD



2025 saw its 25th anniversary edition of Operation Marhaba under the Effective Presidency of His Majesty King Mohammed VI, may God assist Him. For a quarter of a century, this major humanitarian operation continues to embody the care shown by the Sovereign toward Moroccans residing abroad, reflecting the commitment to ensure the best conditions for reception, support, and assistance upon their return to the country.

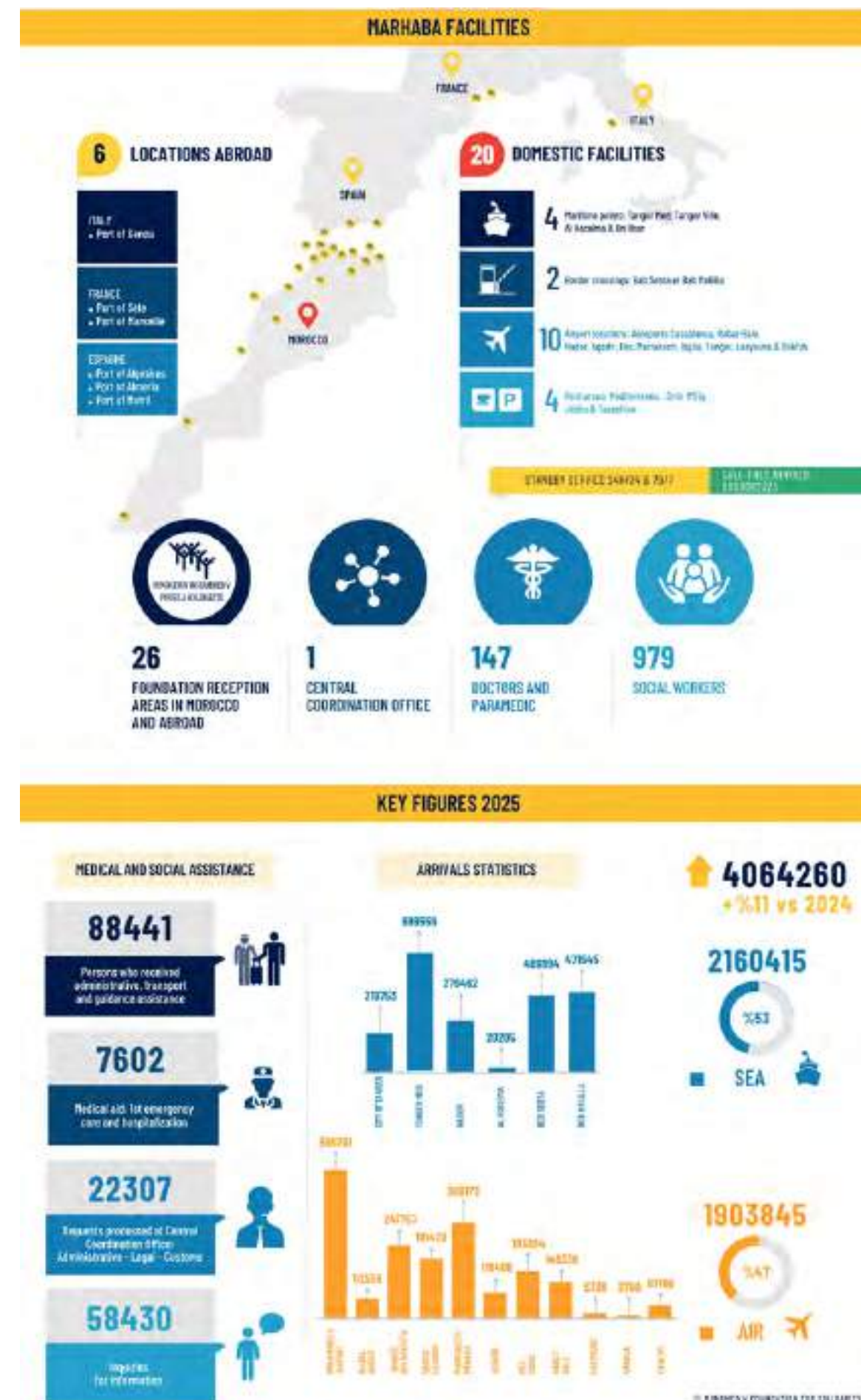
In accordance with High Royal Instructions, this twenty-fifth edition featured the opening of two new Marhaba spaces at the Laâyoune Hassan I and Dakhla airports, bringing the total number of welcome centers deployed by the Foundation in Morocco, France, Spain, and Italy to 26. This expansion reinforces the framework already widely established across the main transit points used by the global Moroccan community.

From June 10 to September 15, more than 4 million arrivals were recorded, representing an increase of nearly 11% compared to the previous year. To manage these flows, the Foundation mobilized over a thousand staff members, including social workers, doctors, paramedic staff, volunteers, and coordination teams. Present across all sites, these teams provided local assistance focused on listening, guidance, and managing the situations encountered by travelers and their families.

The medical-humanitarian aspect remains the core of this mobilization. In total, 88,441 people benefited from direct support provided by the Foundation's teams. Beyond the local assistance provided daily across the various sites, they handled numerous special or emergency situations requiring rapid and coordinated intervention. Several medical emergencies were managed at the Tanger Med port, where immediate interventions stabilized patients before their transfer to the hospital facilities.

Assistance also extended to group situations. In Fréjus, in the south of France, the Marhaba team from Marseille intervened to assist 42 Moroccans residing in Italy whose coach had broken down, coordinating their transport to Algeciras so they could continue their journey to Morocco. Similarly, around fifty families facing boarding difficulties during their return trip via Italy were able to proceed with their journey thanks to the mobilization of the Foundation's social workers and the coordination initiated with the transport operators involved.

This onsite presence of Foundation personnel, combined with close coordination with all institutional and operational partners, ensured the smooth flow of transit during peak periods and effectively met the needs expressed on the ground.



INTERNATIONAL HUMANITARIAN AID



In 2025, the Kingdom of Morocco reinforced its solidarity efforts toward the Palestinian people, continuing the humanitarian initiatives since October 2023 for the people of the Gaza Strip.

Following High Instructions from **His Majesty King Mohammed VI**, may God assist Him, the Foundation contributed to the preparation and delivery of substantial emergency humanitarian and medical aid alongside the AMCI and the Health Services Inspection of the Royal Armed Forces.

The first phase of this operation, launched on July 30, relied on an airlift utilizing the resources of the Royal Air Force. Sixteen rotations allowed for the transport of over 200 tons of essential food supplies, water, infant formula, pharmaceutical and medical-surgical products for children and adults, as well as tents, blankets, and various essential equipment. The shipments then transited through a land corridor specifically opened via Kerem Shalom before being distributed directly to families by the Palestinian Red Crescent.

The second phase, carried out on August 18, enabled the delivery of an additional 95 tons of food supplies, medicines, and products destined for infants and children.

In total, nearly 300 tons of relief supplies were delivered in less than three weeks, forming part of the solidarity effort led by the Kingdom of Morocco in support of the Palestinian people.



Essential actors in the management of social centers and the implementation of the Foundation's local projects, partner associations benefit from structured support aimed at reinforcing their projects and consolidating their intervention capacities.



TRAINING PROGRAM FOR PARTNER ASSOCIATIONS

In 2025, in addition to the grants awarded to support their operations, the Foundation launched a national capacity-building program for the associations managing its centers. The first phase of this program resulted in the organization of consultation and diagnostic workshops across the nine regions where the Foundation operates.

These meetings provided a valuable framework for exchange with the associations in order to identify the main challenges they face, evaluate their management practices and tools, analyze their skills development needs, and define support priorities. This participatory approach provided a shared vision of field challenges and established a roadmap tailored to the profiles and needs of the different categories of partner associations.

The lessons learned from this first phase led to the development of training plans broken down into the short, medium, and long term. Their implementation is scheduled to begin in 2026 through a framework combining transversal modules, specialization pathways, and tailored support, in order to sustainably strengthen the skills of the partner associative fabric and improve the quality of services provided to beneficiaries.

WORK PLAN FOR PHASE 1

- 6 Months of implementation between February and June
- 9 Regional workshops
- 9 Regions covered: Souss-Massa, Marrakech-Safi, Béni Mellal-Khénifra, Casablanca-Settat, Drâa-Tafilalet, Rabat-Salé-Kénitra, Oriental, Fès-Meknès, and Tanger-Tétouan-Al Hoceima
- 165 Participants mobilized
- 135 Partner associations represented
- 72 hours of collaborative work



SUPPORT FOR AN ASSOCIATION PROJECTS FOR RURAL PRESCHOOL EDUCATION

For the 2025-2026 school year, the Foundation made a mobile preschool unit available to the Association Initiatives pour le Développement Rural (Association for Rural Development Initiatives) to offer educational care to young children living in rural areas where preschool offerings remain limited.

The unit operates on a rotating basis to serve the different beneficiary douars. It provides an average of three learning sessions per week, in accordance with the curriculum of the Ministry of National Education, Preschool, and Sports.

Attached to the Aaroust community school—the first community school in Morocco, located in the commune of Sebti Aït Rehou at an altitude of over 800 meters in the Khénifra province—this unit welcomed 14 children aged 3 to 6 from the douars of Aït Ali Ou Yahia-Fourhal, Aït Ichi Ouaabi, and Aït Bouraoud.

Beyond providing access to local preschool education, this initiative promotes children's development and socialization while preparing them for successful integration into the primary cycle within the Aaroust community school.

ASSOCIATION GRANT PROGRAM BENEFICIARIES

Associations of Independently Managed Centers

Management Association of the Mohammed VI Center for Support to Microfinance Solidarity
Management Association of the Network of Very Small Solidarity Businesses Centers

Partner Management Associations

L'Heure Joyeuse
Islamic Beneficence Association Aderj - Sefrou Province
Moroccan Association for Local Development in Chefchaouen
National Association for Harm Reduction - Chefchaouen Branch
Regional Association for Health Support of Béni Mellal - Khénifra
National Association for Harm Reduction - Al Hoceima Branch
Moroccan Association for Combating School Dropout and Supporting Youth

Other Associations

Mohammed VI Foundation for the Reintegration of Detainees



SPECIALIZED STRUCTURES WITH AUTONOMOUS MANAGEMENT

The Solidarity Market of l'Oasis	64
The Mohammed VI National Center for the Disabled	68
The Center of Worked-based Integration and Assistance	74
The Very Small Solidarity Businesses Centers network	78
The Mohammed VI Center for Solidarity-based Microfinance	82

Specialize structures with autonomous management are a sustainable extension of the Foundation Mohammed V for Solidarity. Equipped with their own governance powers and resources, they ensure specialized, permanent, and locally-based services in strategic areas such as disability care, the social and solidarity economy, entrepreneurship, or vocational training.

In 2025, their development continued around the shared objective: to strengthen their impact, expand their national coverage, and adapt their projects to new economic and social challenges. The strengthening of its national network was highlighted the opening of the regional branch in Béni Mellal of CNMH, as well as the annexes in Khouribga and Youssefia, the latter attached to the regional branch in Safi. At the same time, sustained efforts were made to integrate workers with disabilities into the professional world.

The year also saw progress within the centers dedicated to the social and solidarity economy, whose performance continues to improve, as well as the establishment of the Very Small Solidarity Businesses Centers as benchmark actors within the national entrepreneurial ecosystem. This was illustrated by the launch of the first Moroccan dual-training program in artificial intelligence aimed at young project leaders. Finally, as part of this new stage in their development, the three Centers of Training and Qualification for Handicrafts Trades (CQFMA of Fès, Salé, and Marrakech) were transferred to their appropriate line Ministry in order to benefit from increased resources and support tailored to the national ambitions for developing the artisanal sector.

The Solidarity Market of l'Oasis continued to grow by consolidating its role as a platform for the promotion, professionalization, and providing market access to Moroccan cooperatives, thereby contributing to the strengthening of the social and solidarity economy. The support provided throughout the year made it possible to strengthen producers' skills, improve the quality of commercial products, and support their compliance with regulatory requirements and industry benchmarks, especially ONSSA standards for local products, as well as the DMP and ISO standards applicable to cosmetic products, which are now established as benchmarks at the International Agriculture Exhibition in Meknès.

This resulted in the listing of 14 new cooperatives and subsequent growth in their economic performance. For instance, the Arijat Al Haouz cooperative generated a turnover of 2.44 million dirhams during its first eight months of activity. Meanwhile, the Arsat Nakhil cooperative of Erfoud recorded a turnover of 2.33 million dirhams, representing a 21% increase compared to the previous financial year, driven in particular by the optimization of its commercial and supply chain strategy, which guaranteed a steady supply of fresh dates.



THE SOLIDARITY MARKET OF L'OASIS - CASABLANCA



Developing the commercial performance of cooperatives

The Solidarity Market of l'Oasis strengthened its support for cooperatives in order to improve sales performance and better promote products. The initiatives undertaken focused on sales techniques, marketing, and the adaptation of their products to better suit consumer expectations, with improved mechanisms during peak consumption periods.

This resulted in a significant increase in sales during the year's main commercial operations: +31% during Chaâbane (12.9 million dirhams), +29% on the occasion of Eid Al-Adha (8.8 million dirhams), +19% during the summer season (21.8 million dirhams), and +2% during the end-of-year operations (10.2 million dirhams).

Reinforcing the added value of products

The Solidarity Market of l'Oasis also supported cooperatives in developing new, higher value-added product lines inspired by Moroccan culinary heritage and tailored to evolving consumer expectations. This approach resulted in the launch of new variations of Amlou, ready-to-use culinary preparations, and the expansion of natural cosmetics ranges. These innovations generated a turnover of 17.1 million dirhams for the new product lines (+30%) and 27 million dirhams for cosmetic products (+16%).

In parallel, an upgrading program enabled nearly all the cooperatives involved to obtain authorizations from the DMP and to adopt the requirements of the ISO 22716 standard, thereby reinforcing product quality and their access to new market opportunities.



THE SOLIDARITY MARKET OF L'OASIS
IN KEY FIGURES

CUMULATIVE TURNOVER FROM
2017 TO THE END OF 2025

580 million
dirhams

TURNOVER
IN 2025

118 million
dirhams
representing a 14% increase

Breakdown of turnover
by type of cooperative

Terroir	Cosmetics	Handicrafts
71%	23%	6%

Number of listed cooperatives
from 424 to 438

Terroir	Handicrafts	Cosmetics
215	162	61

The top 10 items sold by volume continued the trends observed the previous year, with a strong presence of everyday products: verbena, black olives, preserved lemons, olive oil, sesame seeds, and meslalla olives remain among the most requested items. For the first time, the artisanal kessa glove entered this ranking, marking the inclusion of a product related to well-being and hygiene.

The top 3 products generating the highest turnover remain heavily dominated by olive oil, which continues to be the flagship product. As for sesame seeds, they continue their upward sales growth. This year saw the entry of the 1 kg amlou into the top 10 highest sales generating products. This is also the first processed and packaged food product to join this ranking, reflecting a growing interest in ready-to-consume products that showcase artisanal expertise. Furthermore, the hammam gift set maintained its position among the top sales by value and illustrates the continuous growth of cosmetic products and gift offerings, driven particularly by peak seasonal consumption periods such as Ramadan and the end-of-year holidays.

Regional representation of cooperatives
as of the end of December 2025

Fès – Meknès	77
Souss – Massa	63
Béni Mellal – Khénifra	57
Marrakech – Safi	51
Casablanca – Settat	52
Drâa – Tafilalet	39
Rabat – Salé – Kénitra	36
Tanger – Tétouan – Al Hoceima	22
Oriental	20
Laâyoune – Sakia El Hamra	12
Guelmim – Oued Noun	6
Dakhla – Oued Ed-Dahab	3



Annual visitor traffic
in 2025

1,019,802

+8% compared to 2024



Cumulative volume of items sold up
to 2025

3,182,687

+13% compared to 2024



The CNMH network expanded its national coverage and improved its care model. This was highlighted by the opening of the regional branch in Béni Mellal, as well as the creation of the annexes in Khouribga and Youssoufia, the latter being attached to the regional branch in Safi. These new facilities bring specialized services closer to where people live and expand access to multidisciplinary care for the benefit of persons with disabilities.

The network also improved the structure of its care model through the harmonization of practices, the implementation of a common framework for monitoring beneficiaries, the mapping of partner associations, and the development of synergies with actors in healthcare, education, training, and professional integration.

THE MOHAMMED VI NATIONAL CENTER FOR THE DISABLED - SALÉ AND REGIONAL SECTIONS

Increased specialized support pathways

The progressive specialization of support pathways is one of the major pillars of the network's work. The development of early intervention mechanisms, specialized consultations, and individualized pathways coordinated by multidisciplinary teams has made it possible to provide increasingly early, coordinated, and tailored responses to the needs of each person. The development of these mechanisms is accompanied by the strengthened medical, paramedical, and socio-educational expertise, as well as increased cooperation with CHUs) universities, and professional associations.

The regional section of Oujda is a perfect example of this evolution. The implementation of an integrated program designed for children aged 0 to 3, particularly those with Down syndrome (Trisomy 21), combines speech therapy, psychomotor therapy, and physiotherapy. This early intervention pathway is complemented by new physical medicine and rehabilitation (PMR) consultations, the creation of a psychiatric care protocol with the Mohammed VI University Hospital of Oujda, and the signing of a partnership with the National Federation of Physiotherapists of Morocco, illustrating the strengthened coordination of specialized care.

Advancing knowledge and disseminating best practices

The CNMH network also consolidated its role as a series of resource centers through the development of training programs, the production of new reference tools, and the organization of scientific meetings for professionals in the sector. The CNMH of Salé contributed to the production of educational video capsules for the RAAFIQ program, developed scientific content for the Ministry for Solidarity, and provided training for the staff of Entraide Nationale.

This work was further strengthened through the launch of a programme dedicated to the inclusion of neurodevelopmental disorders across school and higher education systems, the publication of the Media and Disability Guide, and the 16th edition of the Disability Forum, which focused on the relationship between media and disability and brought together more than 1,000 participants.



In Salé: bringing expertise beyond the centers

The CNMH of Salé, acting as a resource center, in partnership with the Avicenne CHU, organized the first scientific symposium dedicated to dysmorphology and developmental anomalies. This meeting brought together healthcare professionals and specialists to discuss scientific advancements and care management practices.

For the first time, the Center also participated in the SIEL, where it presented its publications dedicated to the support model developed by the Foundation Mohammed V for Solidarity, spanning from early screening to the social and professional integration of persons with disabilities. These publications reflect the CNMH network's commitment to communicating its expertise and showcase the practices developed within its institutions.



Training to promote independence and integration

Vocational training is an essential lever of the inclusion pathways offered by the CNMH. The services have been diversified with new fields of study tailored to the needs of young people with mental disabilities, while partnerships developed with training institutions, companies, and institutional actors have expanded opportunities for internships, certification, and employment access. Structured around technical learning, practical work scenarios, and individualized support, these pathways promote progressive and sustainable integration into mainstream environments.

The regional section of Casablanca offers an illustration of this: 42% of vocational training graduates successfully accessed employment in mainstream environments. Thanks to partnerships developed with companies such as IKEA, Marjane, Newrest Maroc, Life Cosmetic, as well as with hotels, restaurants, and service companies, participants were able to complete internships leading to their first professional experience. The support provided by the Foundation to the other graduates—through opportunities offered by IKEA and the platform dedicated to project leaders—also contributes to widening the perspectives for integration, autonomy, and participation in economic life.

Furthermore, securing the second prize in international cuisine won at the CREMAI exhibition in Marrakech showed the level of ability achieved by the program participants as well as the relevance of the training model developed by the CNMH network.

In Safi : a new opportunity for professional integration

The regional section of Safi launched training within a new field of study, related to green spaces in partnership with the ISTA. Designed to meet the needs of the job market, this two-year training program enabled a first graduating class of 30 young people with mental disabilities to obtain their diplomas.

The official graduation ceremony, organized on the occasion of the Center's 17th anniversary in the presence of authorities, partners, and families, honored this inaugural class and showed the potential of this field of study to develop new professional integration opportunities.



Developing locally-based service units

The national network of the CNMH network was expanded with the opening of three new facilities, namely the eighth regional branch in Béni Mellal and the annexes in Khouribga and Youssoufia—the latter being attached to the Safi CNMH and developed in partnership with the OCP Group and the INDH. These new locations expand the access of persons with disabilities and their families to locally-based services in areas that lack multidisciplinary care centers.

The regional branch of the Béni Mellal CNMH highlights the rapid scaling up of this new generation of centers. Opened in September, it made six project hubs operational within a few months, mobilized 32 professionals, welcomed 154 beneficiaries, and provided 305 medical consultations. The regional branch also launched five vocational training fields of study and concluded twelve partnerships, laying the foundations for an integrated offering at the service of autonomy, inclusion, and the professional integration of persons with disabilities.

Sport, culture, and leisure: their role promoting inclusion

Within the CNMH network, sport, culture, and leisure participate fully in the support pathways. Beyond the activities themselves, they promote autonomy, develop social skills, and contribute to an increasingly active integration of persons with disabilities.

The regional section of Fès organized the third edition of the National Para-Karate Kata, which brought together 50 athletes from across the Kingdom, in partnership with the Royal Moroccan Federation of Karate and EuroMed University. Participants also took part in several major sporting events, notably the Africa Cup of Nations, highlighting the role of sport as a vehicle for achieving personal goals, promoting talent, and inclusion.

The regional section of Marrakech organized the first inclusive regional tournaments for e-sport and

Cardiogoal in Morocco. Bringing together the regional sections of Marrakech and Safi as well as several associations from the Marrakech-Safi Region, this event gathered persons with disabilities and able-bodied individuals around disciplines combining traditional and digital sports, promoting new forms of inclusive activities.

Furthermore, the cultural initiatives led by the regional sections, particularly in Marrakech and Agadir, gave a larger focus to theater, visual arts, music, cinema, heritage, and gastronomy. The participation of beneficiaries in the Regional Theater Festival, the 1-54 Contemporary African Art Fair, the Marrakech International Film Festival, and the "Mosaïque 35/35" exhibition shows the importance given to artistic expression and encouraging talent within the support pathways.



Training professionals and supporting families

The quality of support pathways equally relies on the expertise of professionals and the involvement of families. With this in mind, the CNMH network implements professionalization, awareness-raising, and parental guidance initiatives aimed at reinforcing the teams' expertise, harmonizing practices, and promoting the continuity of care.

The regional section of Tanger followed this approach through a program dedicated to autism, cerebral palsy, new therapeutic practices, scientific research, and inclusive animation techniques. It also launched the

"Parents-Healthcare Actors" program, which combines awareness workshops, capacity-building initiatives, and self-rehabilitation sessions in order to turn parents into true partners in their child's care.

From the moment it was launched, the Khouribga annex placed families at the heart of its support system. Open House days, regular meetings with parents, information on inclusion mechanisms, support for the educational pathway, and coordination with medical-social teams promote a collaborative approach which strengthens the quality and continuity of care.

MAIN PERFORMANCE INDICATORS

OF THE SALÉ CNMH AND REGIONAL SECTIONS:

Oujda, Fès, Casablanca, Safi, Marrakech, Agadir, Tanger, Béni Mellal, as well as the Khouribga, Tafraoute, and Al Youssoufia annexes



Activities of the five service hubs related to medical, socio-educational, sports, social, training, and professional integration care during the year.



Medical-Social

- 27,718** General medicine consultations and specialized medical care sessions provided
- 58,242** Rehabilitation sessions completed (speech therapy, psychomotor therapy, physiotherapy, and orthoptics)
- 779** Orthopedic devices produced for young people and adults with physical disabilities



Sport

- 4,533** Beneficiaries of therapeutic para-sport activities



Professional Integration

- 75** Young graduates from training at the Salé CNMH and the regional sections of Agadir (26), Casablanca (24), Tanger (12), and Marrakech (13) were integrated into mainstream professional environments



Socio-Educational

- 2,188** Beneficiaries of educational, cultural, and artistic care
- 515** School accommodation files prepared at the CNMH level within the framework of the national inclusive education program



Vocational Training

- 300** Trainees with mental disabilities benefiting from adapted vocational training – Trades: cooking/pastry, service, gardening, pottery, and housekeeping staff



Social

- 26,529** Individuals who benefited from social assistance



CIAT

2025 saw the official inauguration of the Dalia annex on November 23. The Annex is a flagship project of the CIAT housed in a riad at the heart of the old medina of Salé. The inclusive restaurant-cafe, the bakery, and the local products retail space opened their doors following a soft opening phase launched at the end of 2024. During the soft opening, the seven TSHM familiarized themselves with their new duties. The restaurant-cafe quickly found its audience: in just few weeks of activity this year, the site welcomed 904 visitors and served 512 meals.

This pioneering project combines the preservation of cultural heritage with the creation of employment opportunities in mainstream environments. The CIAT has further strengthened its positioning as a national benchmark for the socio-professional integration of young people with mental disabilities. In 2025, this was highlighted by the expansion of activity and the widening of professional integration opportunities, bringing the cumulative number of integrated TSHM to 76, directly or indirectly, within the CIAT or in mainstream environments since the center's creation in 2016.

THE CENTER OF WORKED-BASED INTEGRATION AND ASSISTANCE

Dalia, a new showcase for inclusive integration

Far more than just a new business space, Dalia is a genuine environment for learning and professional immersion. Open to the public, this restored traditional riad offers workers with mental disabilities a work-setting in direct contact with customers, enabling participants to develop their technical, interpersonal, and behavioral skills under conditions closely resembling a mainstream environment.

By combining dining services, a bakery, and the sale of local products, the new annex promotes a comprehensive approach to professionalization based on experience, accountability, and autonomy. This proximity to customers helps boost the participants' confidence while changing the public's perception regarding the professional capacity of persons with disabilities. The successful launch of this project involved several institutional partners, notably the Prefecture of Salé within the framework of the INDH, the Management Foundation of the Mohammed VI National Center for the Disabled (FG-CNMH), the Prefectural Council of Salé, and the Commune of Salé, showing a collective participation in sustainable inclusion.



Leveraging economic growth for inclusion

CIAT's economic projects saw significant growth in 2025, with a 7% increase in overall turnover driven by the upscaling of restaurant, catering, and service provision activities. This performance stems notably from an increase in the number of catering services, the strengthening of partnerships with national institutions and companies, the deployment of new points of sale, an increased presence at professional events, as well as the continuous improvement of the offer provided to clients.

The financial turnover within retail spaces reached 5.9 million dirhams, while restaurant activity continued its growth due to rising attendance and the development of external orders. The catering service remains the primary driver of this growth, generating nearly 70% of the Center's turnover. This activity is also a key vehicle for professionalization, enabling ten young workers with mental disabilities to operate in an open work environment, notably through catering services and placements with partner companies.

Integration pathways toward autonomy and employment

Various production and service units of the CIAT offer young people with mental disabilities a professional pathway combining real-world work experience, continuing education, medical-social and educational support, as well as a gradual introduction to mainstream environments. Present in the main site in Salé and reinforced by the Univers Handi Idmaj unit in Témara as well as the Dalia Center, this system covers many sectors such as dining services, bakery and pastry production, organic farming, technical services, retail, and external service provision.

In 2025, 60 young people were permanently employed within the CIAT's various business units and its annexes or received support toward integration into mainstream professional environments. This relied on the strengthening of partnerships with companies and institutions, promoting both direct recruitment and service delivery within mainstream settings. The Center also provides post-integration follow-up designed to safeguard professional journeys and foster sustainable inclusion.



PROFESSIONAL ACTIVITY OF TSHM

60 SALARIED TSHM ACTIVE
within the work units of the CIAT and the Handi Idmaj and Dalia annexes

39 TSHM AT THE CIAT
within the work units of the CIAT and their annexes

- 16 Agriculture Hub
- 1 Bouknadel Agriculture Hub
- 4 CIAT Dining Services Hub
- 6 Bakery Workshop
- 5 Pastry Workshop
- 3 Retail Space
- 1 Cooking Workshop
- 2 Packaging and Inventory Workshop
- 1 Wheelchair Repair Workshop

4 HANDI IDMAJE SPACE

7 DALIA MEDINA OF SALÉ

10 TSHM PLACED
in mainstream professional environments

- 2 AXA Cafeteria, Kénitra
- 4 AXA Cafeteria, Technopolis Sala Al Jadida
- 1 SOREC Cafeteria
- 1 MASEN / Ithmar Cafeteria
- 1 Mohammed V Foundation for Solidarity Cafeteria
- 1 IDS Center in Salé

Beyond the professional aspect, the CIAT ensures the personal and social development of the participants through initiatives promoting their autonomy and active participation in community life. Throughout the year, these young people took part in personal development workshops, sports activities, projects organized in mainstream environments, and several national events, helping to bolster their self-confidence and integration into society.

Development of services and client diversification

In 2025, the CIAT continued the development of its dining, catering, and retail services, consolidating its partner portfolio and expanding its presence among public institutions, private companies, and national and international organizations.

The catering service was present in the organization of coffee breaks, breakfasts, and ftours (Ramadan fast-breaking meals) for numerous partners, including Axa Assurances, the OFPPT, the Prefecture of Salé, the INDH, the International University of Rabat, as well as several diplomatic missions accredited to Morocco.

The center also expanded its dining services through the signing of new agreements with the SOREC, Masen, Ithmar, GTR, the Royal Moroccan Boxing Federation, and the Royal Moroccan Golf Federation, as well as launching a new food service outlet at the Axa Services Maroc site in Technopolis (Sala Al Jadida). In parallel, collaborations initiated with its previous partners were renewed, contributing to client loyalty and the development of professional opportunities offered to the young people participating in the program.

Furthermore, the marketing of agricultural, bakery, and local products continued through a network of stands set up at several institutional and private partners, reinforcing the visibility of the CIAT's activities and the direct contact of participants with their professional environment.

BUSINESS PERFORMANCE

CONSOLIDATED TURNOVER

(CIAT, Handi Idmaj and Dalia)

16.4 million dirhams
+7% vs 2024

173,330
CIAT visitors

86,666
Meals served (CIAT)

3,705
Agricultural baskets marketed

18,002
Meals served – Handi Idmaj

29,928
Customers – Handi Idmaj Fine Grocery

Dalia Center
(November 23 – December 31)

904 Visitors
512 Meals served



CTPES

The Very Small Solidarity Businesses Centers network reached a new milestone to better meet the needs of the digital economy and youth entrepreneurship from disadvantaged backgrounds. This evolution saw the harmonization of pathways offered by the four centers, the launch of Morocco's first dual-training program in artificial intelligence, the creation of the first Digital Solidarity Hackathon, the opening of new fields of training, and the development of strategic partnerships with public, academic, and banking partners.

The network also pursued digital transformation with the development of a management application designed by one of the incubated TPEs to standardize pathway tracking on a national scale. This achievement highlights the capacity of the JES to develop solutions meeting the needs of the network itself. By bringing young people closer to the professions of the future and the opportunities offered by the digital economy, the CTPES reinforce their role as an incubator for skills, businesses, and jobs.

THE VERY SMALL SOLIDARITY BUSINESSES CENTERS NETWORK - CTPES



THE 2025 COHORTS

The network welcomed four new cohorts representing 251 micro-enterprises, in addition to the second cohort of the Women's Entrepreneurship program in Casablanca.

Casablanca CTPES

- 8th Cohort: **140 micro-enterprises (TPEs)**
- 2nd Women's Entrepreneurship Cohort: **16 micro-enterprises (TPEs)**

Oujda CTPES

- 2nd promotion : **39 micro-enterprises (TPEs)**

Fès CTPES

- 2nd Cohort: **24 micro-enterprises (TPEs)**

Digital Solidarity Incubator – Salé

- 2nd Cohort: **49 micro-enterprises (TPEs)**
- Web/Mobile Development, Digital Marketing, and AI Training: **115 Youth**

Innovation as a learning environment

Innovation is a key pillar of the educational model across the four centers. In addition to the courses taught within the centers, the JES design, test, and develop solutions to address concrete needs, within an environment that fosters creativity, collaborative work, and experimentation.

This approach was on display at major innovation and digital entrepreneurship events, with the participation of JES from the Salé IDS and the Casablanca CTPES in GITEK Africa and the Morocco Gaming Expo. The network also organized the fourth edition of the RAM Digital Open Innovation program as well as the first edition of the Digital Solidarity Hackathon, enriching the training pathways with real-world scenarios.

Held from October 22 to 25 at the Salé IDS, the Hackathon was one of the highlights of the year. This initiative brought together teams from the four centers and 324 participants to tackle high-social-impact challenges. Following the pre-selection of 113 projects, 40 finalist teams participated in an intensive program combining seminars, mentoring, coaching, and the development of prototypes integrating artificial intelligence. The four winning projects are now receiving incubation support to facilitate their transformation into viable businesses. Beyond the rewarded projects, this first edition showed the capacity of the CTPES to turn innovation into a genuine lever for learning, uncovering talent, and fostering the emergence of entrepreneurial projects.



National alliances: harmonized support network-wide

A new stage in the network's support system was reached with the harmonization of the pathways offered by the different centers. For the first time, the four centers offered a common approach integrating the various stages of the entrepreneurial pathway, from training to post-incubation, to ensure more coherent and continuous follow-up.

This evolution relied on the signing of national partnerships rolled out across all centers, bringing together public actors and banking institutions around a common goal: strengthening the entrepreneurial skills of the JES and ensuring the development of their projects. The modules offered covered human resource management and labor law with ANAPEC, accounting and financial management with Dar Al Mokawil – Attijariwafa Bank, soft skills with the Banque Populaire Foundation for Business Creation, as well as marketing and business development with Al Barid Bank.

The deployment of harmonized pathways and shared resources helps guarantee a consistent level of support across all centers, offering participants coherent assistance from training through to post-incubation.

A more integrated entrepreneurial support system

Led by the Casablanca CTPES, the network continued to formalize its support model to ensure better coordination among training, incubation, post-incubation, and project follow-up. This was accompanied by a harmonization of practices, the progressive digitalization of tools, and the strengthening of management mechanisms.

The support system now relies on complementary frameworks combining tutoring, work-study setups, mentoring, post-creation support, and project tracking. This organization ensures greater continuity across the various stages of the entrepreneurial pathway while adapting the methods of support to the specific needs of each project leader.

The rollout of certificate training programs, the progressive digitalization of tracking tools, and the integration of new post-creation initiatives conducted with network partners have enhanced the quality of services offered to the JES. These training pathways reinforce the CTPES's focus on digital professions and the skill sets sought after by businesses.

Training: new pathways, new trajectories

In order to enrich the breadth of its training options and anticipate evolving career paths, the network signed new partnerships with leading players in digital technology, innovation, higher education, and entrepreneurship. These collaborations make it possible to integrate new expertise, expand training opportunities, and strengthen bridges to the professional world.

Two new pathways, dedicated to mobile development and artificial intelligence, have expanded available training options which are now structured around four certificate programs developed in partnership with the OFPPT and the GIZ. Based on a work-study model, company internships, and tutoring, these pathways combine the acquisition of technical skills, professional real-world scenarios, and entrepreneurial preparation. In total, 115 young people were trained in the professions for the future through Artificial Intelligence, Mobile Development, Web Development, and Digital Marketing tracks, confirming the network's grounding in a framework of professionalization and employability geared toward the digital economy.

The launch of Morocco's first dual-training program in artificial intelligence, rolled out at the Salé IDS and the Casablanca CTPES in partnership with the GIZ, is one of the first steps in this evolution. This ten-month pathway, combining five months of training and five months of corporate work experience, generated immense interest with 2,662 applications, resulting in 90 young people selected and divided into three groups. In parallel, the IDS extended this expertise to executives from the Regional Council of Rabat-Salé-Kénitra, contributing to the diffusion of artificial intelligence skills among institutional actors.

Developing partnerships to train in strategic skills

Driven by a strategic approach which includes continuous evolution, the CTPES network has concluded new partnerships with leading players in digital technology, innovation, higher education, and entrepreneurship. These collaborations aim to integrate new expertise, expand training opportunities, and strengthen bridges between young project leaders and the professional world.

The CTPES partnership with the ADD supports the integration of emerging digital skills, while the GIZ supports the rollout of qualifying training programs, particularly in digital marketing and artificial intelligence. For its part, ESSECAfrica brings its expertise in mentoring, project structuring, and open innovation. The partnership concluded with Mohammed V University strengthens the bridges between higher education, incubation, and entrepreneurship by facilitating student access to mentoring, prototyping, and innovation frameworks. The interest generated by this model was highlighted in the positive reaction from several national and international delegations that came to observe the approach developed by the Casablanca CTPES. These included a delegation from the Ministry of Employment of Saudi Arabia, the Ambassador of Madagascar to Morocco, representatives from the GIZ, as well as the General Management of the Digital Development Agency. These visits show the growing recognition of the CTPES network as a national benchmark for entrepreneurial support, innovation, and integration through entrepreneurship.

Sustained activity in support of entrepreneurship

The main activity indicators reflect the diverse projects carried out by the CTPES network, spanning from awareness-raising and training to solidarity-based entrepreneurial support and project development.

THE CTPES NETWORK IN FIGURES – 2025 ACTIVITY

Size of new cohorts:	251 TPEs
Awareness-raising and sourcing:	1,170 field visits, including 66 conducted in universities, higher education institutions, and OFPPT centers
"Awareness Fridays":	76 sessions – 1,090 young beneficiaries
JPOs:	31 events
Post-creation training:	680 hours – 4 module pathway
Post-creation training (sessions):	91 sessions – 252 hours – 318 JES trained
Coaching workshops dedicated to JES:	36
Networking days:	23



CMS

The Mohammed VI Center for Solidarity-Based Microfinance has reinforced its position as a center of resources and expertise serving the microfinance sector by strengthening its support for partner institutions, microcredit associations, and micro-entrepreneurs. We see this momentum reflected in the rollout of marketing, training, and support initiatives tailored to the needs of the participants, as well as the increased capacity for analysis, management, and sector-specific data production through the development of its Observatory Platform, the integration of decision-making tools, and the formalization of its internal processes.

These advancements underpin the Center's mission: supporting the professionalization of the microfinance ecosystem, promoting market access for micro-entrepreneurs, and providing sector stakeholders with reliable information to guide decision-making and support its development. Notably, these efforts led to more than 1,400 micro-entrepreneurs being supported during major commercial events and training over 2,300 participants in management, marketing, entrepreneurship, and trade-specific techniques.

The CMS's projects are structured around five strategic pillars: the observation and analysis of the microfinance sector, support for the commercial promotion of micro-entrepreneurs, the skills development, the professionalization of microcredit association agents, and the promotion of entrepreneurial pathways.

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The observatory: a tool for management and decision support

The development of reliable, updated, and actionable information is an essential lever for managing the microfinance sector. Through its Observatory, the CMS provides stakeholders with analytical tools to track sector trends, identify regional dynamics, and inform decision-making.

In 2025, the Observatory reached a new milestone with the operational launch of its digital platform, enhanced by the integration of Power BI, the business intelligence tool offering more dynamic visualization and a more refined analysis of data. This evolution also included: The regular production of indicators and dashboards, the strengthening of data collection from microfinance institutions, the execution of field studies, as well as the hosting of meetings dedicated to the challenges of digitalization, financial inclusion, and the development of the social and solidarity economy.

By strengthening the sector's observation and analysis capacity, the CMS contributes to a better understanding of on-the-ground realities and provides stakeholders with decision-support tools that promote more effective management of microfinance policies and frameworks.

Main Publications 2025

• Monthly dashboard:	12 Editions
• Quarterly trend notes:	4 Issues
• Regional reports:	2 Publications
• Field studies:	5
• MFIs involved in data integration:	8
• Integrated data period:	June to December
• Integrated business intelligence tool:	Power BI

Promoting market access for micro-entrepreneurs

Market access is a crucial part of developing the business activities of micro-entrepreneurs. In order to promote their visibility, expand their market outlets, and strengthen their connection with consumers, the CMS organizes and supports economic promotion events throughout the year in various regions of the Kingdom.

In 2025, the organization and support of seven major events, complemented by an institutional booth made it possible to support 1,422 micro-entrepreneurs. This represents an achievement rate of 110% compared to the initial target set at 1,285 exhibitors. Among these events were the National Micro-Entrepreneur Award, the Solidarity Micro-Entrepreneur Meetings, the Solidarity Bazaars, the Winter Solidarity Market, the Solidarity Artists Exhibition, and the Solidarity Christmas Market. These spaces offered participants concrete opportunities for sales, prospecting, and professional networking, while allowing them to test their products and meet their clientele directly.

The following highlights show the scale of this effort. The 11th edition of the National Micro-Entrepreneur Award recognized 24 exemplary entrepreneurial journeys from 10 regions of the Kingdom, including 9 women, making this initiative a national showcase for inclusive entrepreneurship. The Solidarity Micro-Entrepreneur Meetings brought together 80 exhibitors in Mohammedia, attracting 70,000 visitors, and another 80 exhibitors in Rabat, with an attendance of 100,000 visitors. The M'diq Solidarity Bazaar brought together 204 exhibitors and attracted 100,000 visitors, while the Casablanca edition gathered 454 exhibitors and 180,000 visitors. The Solidarity Artists Exhibition showcased 20 artists, and the Winter Solidarity Market was one of the year's standout events with 527 exhibitors and 70,000 visitors. These results confirm the growing public interest in these retail formats and their ability to generate direct economic benefits for micro-entrepreneurs.

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Strengthening the skills of micro-entrepreneurs

Skills development is another essential lever for ensuring the long-term sustainability of micro-entrepreneurs' economic activities. As a result, the CMS rolled out a training and support program aimed at developing the entrepreneurial, technical, and managerial skills of participants, which respond to needs expressed on the ground.

In 2025, training programs were closely coordinated with marketing frameworks to offer an integrated support model combining learning, practical application, networking, and individualized follow-up. The programs focused particularly on financial management, marketing, entrepreneurship, commercialization, and trade-specific techniques, with pathways tailored to specific sectors of activity, such as the Dar L'Maalmat program.

Over the course of the year, more than 2,300 micro-entrepreneurs benefited from these capacity-building programs, representing 2,614 person-days of training—a level of achievement 31% higher than the target set. These initiatives help improve business management, enhance the autonomy of participants, and foster the development of their projects.

Focus on Micro-entrepreneur Training

• Number of people trained	2,330
Women	72%
Youth under 35	32%
Cooperatives supported	58%
• Person-days of training completed	2,614
• Target achievement rate for person-days of training	131%

Breakdown of person-days of training by theme

Theme	Completed Person -Days of Training (JPF)
Financial Management and Budgeting	1,037
Technical/Vocational Training	687
Marketing and Commercialization	474
Entrepreneurship and Business Models	316
Individualized Support	100
Total	2,614



Professionalizing the ecosystem to enhance impact

The development of the micro-finance sector also relies on the capacity-building of microcredit association teams. The CMS supports this evolution by offering training pathways designed to strengthen the technical, managerial, and operational skills of professionals working directly with participants.

In 2025, the programs were adapted to the evolving needs of institutions and include themes such as credit application analysis, debt recovery, default management, lead prospecting, leadership, management, and other

administrative tools. Furthermore, the development of distance learning made it possible to expand access to capacity-building initiatives and ensure greater continuity of learning.

All together, these actions contribute to the sustainable professionalization of microcredit associations, improving the quality of their services, and strengthening the effectiveness of the support mechanisms offered to micro-entrepreneurs.

Training program for microcredit associations staff

	Staff trained	Number of training days
• Specific and Planned Training	1,269	283
• Qualifying Training	15	10
• Logistical Support	1,065	103
• E-learning Training	2,793	864

Increasing the visibility of the CMS and entrepreneurial pathways

The CMS has improved its communication strategy in order to increase the visibility of its efforts, showcase the initiatives of micro-entrepreneurs, and promote the achievements of its partners. This approach relies on institutional, event-based, digital, and media communication done throughout the year. The primary projects undertaken focused on modernizing communication materials, producing editorial and audiovisual content, harmonizing the visual identity of events, and launching the Center's LinkedIn page, which offers a new channel for distributing information and highlighting initiatives.

This strategy helped strengthen the CMS's reputation and the visibility of the microfinance ecosystem, as evidenced by the extensive media coverage seen over the course of the year, including six television features and two publications in international media outlets. It contributes to raising awareness of the entrepreneurial pathways supported by the Center and promoting the opportunities offered by solidarity-based microfinance.

ADD:	Agency for the Digital Development
AGR:	Income – Generating Activities
AMCI:	Moroccan Agency for International Cooperation
AMMS:	Association Marocaine Médicale de Solidarité
AMPS:	Association Marocaine de la Promotion de la Santé
ANDZOA:	National Agency for the Development of Oasis and Argan Zones
ANRAC:	National Agency for the Regulation of Cannabis-Related Activities
CFQMA:	Center of Training and Qualification in Handicrafts Trades
CHP:	Provincial Hospital Center
CHU:	University Hospital Center
CIAT:	Center of Worked-Based Integration and Assistance
CMP:	Community Medical Center – Foundation Mohammed V for Solidarity
CMS:	Mohammed VI Center for Solidarity-Based Microfinance
CNMH:	Mohammed VI National Center for the Disabled
CTPES:	Center of Very Small Solidarity Businesses
DGSS:	General Directorate of Social Services
DMP:	Directorate of Medicines and Pharmacy
ESSEC:	Ecole Supérieure des Sciences économiques et Commerciales (Business School)
FAR:	The Royal Armed Forces
GIZ:	German Society for International Cooperation
“Grand Froid”:	Extreme Cold
GTR:	Les Grands Travaux Routiers
IDS:	Digital Solidarity Incubator
INDH:	National Initiative for the Human Development
ITSA:	Institute of Specialized Technicians in Agriculture
JES:	Young social entrepreneurs
JPO:	Open doors
The Foundation:	Foundation Mohammed V for Solidarity
OFPPT:	Office of Vocational Training and Labor Promotion
ONSSA:	Moroccan National Office for Food Safety
PAAC:	Support and Accompaniment Program for Cooperatives
PIAE:	Insertion through Economic Activities Program
PSH:	Persons with disabilities
RAAFIQ:	National Qualification Program for Professionals in the Care of Persons with Autism
RSU:	Unified Social Register
SIEL:	International Publishing and Book Fair
SOREC:	Royal Society for the Encouragement of the Horse
HM:	His Majesty
HRH:	His/Her Royal Highness
TPE:	Very Small Enterprise
TSMH:	Workers with mental disabilities
UMMC – FMVS:	Connected Mobile Medical Unit – Foundation Mohammed V for Solidarity

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